

RESOLUTION NO. 01-26

**A RESOLUTION OF THE BOARD OF DIRECTORS OF
TEHACHAPI-CUMMINGS COUNTY WATER DISTRICT
AMENDING THE FISCAL YEAR 2025-26 FINAL BUDGET**

A. Recitals.

1. A fiscal budget is necessary for the orderly administration of public funds and the systematic operation of this County Water District.
2. A budget is required by County Water District Code and other State laws.
3. A brief summary of the District Investment Policy that was amended and restated with Resolution No. 16-24 has been included in the Mid-Year Budget document.
4. The District Reserves Policy amended and restated with Resolution No. 05-25 has been incorporated into the Mid-Year Budget document.
5. Due to unforeseen events having a financial impact on the District, it is necessary and prudent to amend the adopted Fiscal Year 2025-26 Final Budget.

B. Resolutions.

NOW, THEREFORE, BE IT FOUND, DETERMINED, AND RESOLVED by the Board of Directors of TEHACHAPI-CUMMINGS COUNTY WATER DISTRICT as follows:

1. Each of the above recitals is true and correct and the Board so finds and determines.
2. The adopted Fiscal Year 2025-26 Final Budget is hereby amended as shown at **Exhibit A** attached hereto.
3. The Secretary of the Board is hereby directed to file a copy of the amended Final Budget with the county auditor upon adoption.

PASSED, APPROVED, AND ADOPTED by the Board of Directors of TEHACHAPI-CUMMINGS COUNTY WATER DISTRICT this 21st day of January 2026.


Robert W. Schultz, Board President

ATTEST:


Catherine Adams, Board Secretary

SECRETARY'S CERTIFICATE

I, CATHERINE ADAMS, Secretary of the Board of Directors of Tehachapi-Cummings County Water District, hereby certify as follows:

The foregoing is a full, true and correct copy of Resolution No. 01-26 duly adopted at a regular meeting of the Board of Directors of the District duly and legally held at the regular meeting place thereof on January 21, 2026. All of the members of the Board of Directors received due notice of the meeting and a majority thereof was present. At the meeting the resolution was adopted by the following vote:

AYES: Ables, Davis, Hall, Sasia, Schultz

NOES: None

ABSTAIN: None

ABSENT: None

ATTEST: 
Catherine Adams, Board Secretary

(SEAL)

EXHIBIT A

Tehachapi-Cummings County Water District

Fiscal Year 2025-26

Final Budget

Regular Board Meeting

Adopted August 20, 2025

Amended January 21, 2026



**Tehachapi-Cummings
County Water District**
Our Water • Our Future

Directors:
John M. Ables
Gerald Davis
Jonathan Hall
Joseph B. Sasia
Robert W. Schultz

Officers:
Robert W. Schultz, *President*
Jonathan Hall, *Vice President*
Thomas P. Neisler, *General Manager*
Catherine Adams, *Secretary*
Crystal Sampson, *Treasurer*

August 20, 2025 (Amended January 21, 2026)

To the Citizens and Taxpayers of the Tehachapi-Cummings County Water District, including the Board of Directors:

I am pleased to present a balanced operating budget for the Tehachapi-Cummings County Water District (District) for the fiscal year 2025-26. The District's total amended budget reflects expenses exceeding revenues by nearly \$5.5 million. Included in the District's total expenses is a \$6 million capital outlay to fund the completion of the multi-year major capital improvement project to replace engines at two of the District's five pump plants. Excluding activity pertaining to the debt-financed capital project, district-wide revenues would exceed expenses by \$579,100. The operating budget within the general fund is shown as a \$1,508,550 excess in revenues over expenses but that is due to the mid-year reclassification of \$1,054,750 in debt service payments from the general fund to a restricted fund due to a financial reporting requirement. Therefore, taking the debt service payments into account as an expense of the general fund (versus as a transfer) would cause the "true" operating budget to reflect revenues exceeding expenses by \$453,800.

It is forecast that 68% of general fund revenues will come from property taxes, approximately 29% will come from water sales and services, and the remaining 3% will come from other non-operating sources such as interest earnings.

The following are some highlights from the District's Fiscal Year 2025-26 Final Budget (as amended):

District-wide changes over the prior year:

- Total expenses are forecast to decrease by \$1,960,330 (9%). Without including the capital outlay budget, total expenses are forecast to decrease by \$671,050 (5%).
- Total revenues are forecast to be nearly unchanged over the prior year with a slight decrease of \$19,350 (0.12%). Although there was practically no change to total revenues overall, the various components of revenue experienced the following changes:
 - Decrease in total operating revenues (i.e., water sales and services) of \$405,450 (10%).
 - Increase in general tax revenue of \$265,800 (4%).
 - Interest earnings forecasts improved from the Final Budget, showing a decrease of \$6,400 (1%) over the prior year versus the previously expected decrease of \$203,900 (20%).
- The operations and maintenance budget is forecast to decrease by \$580,750 (6%).
- The capital outlay budget is forecast to decrease by \$1,289,280 (14%). Excluding the debt-financed engine replacement project, the capital outlay budget is forecast to decrease by \$330,000 (21%).
- With the Final Budget adopted in August 2025, it was expected that despite setting a reduced ad valorem tax rate to return previously collected taxes to taxpayers, revenues within the state payment fund (82) would be greater than expenses due to interest earnings contributing \$328,000 to revenues, which would have resulted in an increase in the reserve fund balance by \$59,000.
 - During the mid-year budget review, the interest earnings forecast for this fund improved by \$80,100. However, receipt of the 2026 bill for State Water Project water in December 2025 necessitated the expense estimate to be increased by \$506,000, resulting in expenses exceeding revenues in this fund by \$366,900.

General fund changes over the prior year:

- The salaries & benefits budget is forecast to decrease by \$93,800 (3%), which is the net effect of a \$106,700 (5%) increase in salaries & wages expense and \$200,500 (17%) decrease in benefits expense.
 - The increase in salaries & wages expense includes the Board-approved a 1.9% cost-of-living adjustment.
 - The decrease in benefits expense was largely due to a \$229,000 (100%) decrease in payments to be made for pension liabilities due to the District actively managing its pension unfunded accrued liability balances.
- Systems operations expense is forecast to decrease by \$695,000 (25%), which includes a natural gas pumping cost decrease of \$500,000 (24%) and electricity pumping cost decrease of \$191,000 (46%).
- Maintenance expense is forecast to increase by \$191,500 (19%).
- The debt service budget decreased by \$1,051,250 (100%) from the Final Budget because the debt service was reclassified as an expense to the Engine Project Fund (73) from the General Fund (70) due to a financial reporting requirement. This payment is still made by the general fund but is now recorded as a transfer from reserves.

Profile of the Tehachapi-Cummings County Water District

The Tehachapi-Cummings County Water District was organized on March 10, 1965, under provisions of the County Water District Law (Sections 30000 et seq. of the Water Code of the State of California). The District is located in the Tehachapi Mountains east of the Southern San Joaquin Valley and encompasses approximately 266,000 acres. The District provides an imported water supply, groundwater resource management, and flood protection. The District imports State Water Project (SWP) water from the California Aqueduct and sells this imported water to municipal & industrial (M&I) and agricultural (Ag) customers. Approximately one-half to two-thirds of imported water sales are for agricultural customers in a typical year.

The local groundwater supply is located in three basins, which are the Brite, Cummings, and Tehachapi Basins. The District is the court-appointed Watermaster for these three adjudicated basins. As Watermaster, the District protects the groundwater resources within the basins by administering the judgments and providing annual reports to the Kern County Superior Court as required.

The District is governed by a five-person Board of Directors elected “from divisions” to four-year staggered terms. “From divisions” means election of directors who are residents of the division from which they are elected by the voters of the entire District. The divisions are roughly equal in acreage. The directors are responsible for policies and decisions which govern the operations of the District.

The District has operated under the council-manager form of government since its inception. Policy making and legislative authority are vested in the Board of Directors. The Board is responsible for adopting the budget; setting policy by ordinance, resolution, or minute order; and hiring the general manager, legal counsel, and auditor. The general manager is responsible for carrying out the policies of the Board, for overseeing the day-to-day operations of the District, and the hiring of all District employees. The District serves a population of approximately 37,000 residents, which is projected to increase to 53,000 by 2040 per the 2015 Tehachapi Regional Urban Water Management Plan.

Mission. The District's mission is to ensure the most reliable, cost-effective water supply for its customers through the importation of State Water Project water and management of groundwater basins and to operate and maintain certain flood control structures to protect customers’ safety and property.

Development of the District's Budget

The annual budget serves as the foundation for the District's financial planning and control. There are several key items that are considered in the development of the District's budget.

Budget Process. The annual budget serves as the foundation for the District's financial planning and control. All departments of the District are required to submit budget requests to the general manager on or before April 1 each year. The general manager, assistant general manager, administration manager, and accounting & finance specialist, together with an ad-hoc budget committee, prepare the draft budget. The Board holds meetings on and adopts a preliminary budget no later than June 30 and a final budget no later than September 1. Each January, a mid-year budget review is performed by the noted District staff and ad-hoc budget committee, and any necessary revisions are approved by the Board during the January Board meeting. To provide transparency to its ratepayers, the District maintains its funds in separate sub-accounts in a clearly identifiable manner. Thus, the budget is prepared by sub-accounts ("funds", e.g., general) and departments (e.g., administration). Department heads may transfer resources within a department as they see fit. Transfers between funds must be approved by the Board.

Strategic Plan. The District's Strategic Plan is a structured process that establishes long-term financial planning to guide operations and manage financial resources. The plan is updated biennially. The most recent update was approved by the Board at the regular board meeting held on August 20, 2025. Each biennial Strategic Plan includes a Capital Improvement Plan with short-term (1-2 years), mid-term (3-5 years), and long-term (6-10 years) goals. The Strategic Plan is considered while the District's annual budget is being developed due to its effect on capital reserve funds.

Reserves. Prior to the approval of the FY 2025-26 Preliminary Budget, the Board adopted an amended and restated Reserves Policy, which added a designated reserve fund and made several other revisions to the policy. The policy sets forth reserve targets and an approach for accumulating reserves over time. Per the policy, management is required to review reserve fund balances, at a minimum, on an annual basis to ensure compliance with the policy. Full and interim reserve targets are calculated and progress toward achieving those targets is reported to the Board.

Accumulation of sufficient reserves in the flood control reserve funds is challenging due to the extensive size of the assets, their replacement cost, and their expected long lives. It is hoped that backstop funding from Federal Emergency Management Agency (FEMA) and California Office of Emergency Services (CalEMA) would be available if the District were to suffer catastrophic losses to its flood control facilities due to a declared disaster. Until the District is able to amass such large reserves for these needs, its short-term goal consists of ensuring funds are adequate for normal maintenance and replacement needs, emergency response to floods, and any required matching funds to qualify for FEMA assistance during disasters.

The budget for the current fiscal year shows that costs will be controlled, and sufficient revenues will be generated such that all designated reserve funds will continue to be funded in accordance with the District's Reserves Policy to meet the targets in the manner of priority set in the policy's General Provisions section.

As of June 30, 2025, all full reserve targets were satisfied, with the exception of the three flood control improvement districts. Further, the District attained its goal of retaining 90 days of operating expenses in the General Fund reserve, which it intends to maintain at this minimum funding level into perpetuity.

As of June 30, 2026, it is forecast that all full reserve targets will be satisfied, with the exception of the three flood control improvement districts and two designated reserve funds as follows:

- A designated - liquidity reserve fund (i.e., Fund 85 - Tax Revenue Liability) will be funded below the full reserve target by approximately \$86,000 due to a change in the full reserve target based upon updated contingent liability estimates that were made available by Kern County since the Final Budget was adopted. Due to the immateriality of the difference and the unlikelihood of the reserves needing to be utilized over the remainder of the fiscal year, the District will transfer the funds necessary to meet the full reserve target during the development of FY 2026-27 Preliminary Budget.
- The designated - capital reserve fund (i.e., Fund 83 - Equipment/Infrastructure - Replacement/Upgrade) will be funded below the interim reserve target due to transferring funds to a restricted reserve fund (i.e., Fund 73 - Engine Project) to fund the completion of the engine replacement project at Pump Plants 2 & 3.

Information Useful in Developing the District's Budget

Projections made in the budget are perhaps best understood when considered from the broader perspective of the specific environment within which the District operates.

Tax Revenues. Since the District receives no sales taxes, fuel taxes, or other taxes that are sensitive to the business cycle, nonoperating revenues tend to be stable. Tax revenues (i.e., general taxes, special taxes, and benefit assessments) are currently the District's greatest revenue source. Property taxes are the main source of nonoperating revenues. Although property taxes from income-producing properties can be impacted by the business cycle, generally, property taxes are more stable than revenues from other taxes. Kern County estimates that the District's tax base will increase by 2.77% in FY 2025-26. This follows an increase of only 0.5% in the District's tax base in FY 2024-25.

Water Sales and Availability. Early each calendar year, the Department of Water Resources (DWR) makes allocations of water resources from the State Water Project (SWP). A 100% Table A Allocation of SWP water amounts to 19,300 acre-feet (AF). The District is physically limited to 10,000 AF of importation capacity due to the size of existing pumping and pipeline infrastructure and customer demand and banking requirements are typically forecast using that threshold. In years when the District's allocation exceeds demand or storage capacity, water is banked inside the District within the Tehachapi and Cummings Basins to the benefit of the District's account and the basins as a whole as well as outside of the District in San Joaquin Valley water banking projects as necessary.

As storage and conveyance opportunities arise, the District considers entering into cooperative agreements with one or more Kern County Water Agency Member Units to bank water that it can't physically import into the District. Then, in years when the SWP allocation doesn't meet demand, banked water from within and outside of the District is utilized to supplement the allocated supplies.

For calendar year 2025, the SWP Table A Allocation was 50% (9,650 acre-feet), the same as calendar year 2024's 50% allocation. The District entered and exited calendar year 2025 with approximately 2,884 AF SWP carryover water in the system and no water banked in the San Joaquin Valley facilities. As of December 31, 2025, the District imported 6,707 AF of SWP Table "A" water. As soon as surface delivery demands decreased, the District commenced water banking and recharged 2,268 AF.

The District's second largest source of revenue, imported water sales, experienced an increase of 4% in the audited figures of FY 2024-25 over the audited figures of FY 2023-24. This increase was comprised of a 1% decrease in M&I water sales and a 49% increase in Ag water sales. M&I water deliveries were 229 AF in calendar year 2025 and 282 AF in calendar year 2024. Ag water deliveries were 4,736 AF in calendar year 2025 and

5,497 AF in calendar year 2024. Water delivery records are kept on a calendar year basis. Revenue and expenditure records are kept on a fiscal year basis. Thus, these records are not directly comparable.

Water Rates. Effective May 2014, agricultural water rates were set to match Term Municipal & Industrial rates. Then, in May 2016, new water rates were set using a methodology based on pumping costs for the District's three pressure zones. whereas the higher elevation pressure zones have higher pumping costs and, thus, higher rates. The rates continue to be reviewed annually. Although existing water rates remained unchanged when they were set in 2025, an over-extraction fee was published for pressure zone 1 pursuant to the Amended and Restated Judgment and Physical Solution for the Cummings Basin. The District intends to hire a consultant to perform a water rate study to determine any rate changes necessary to recover pumping costs while providing its customers with the most reliable, cost-effective water supply. The water rate study will be included in the FY 2026-27 Preliminary Budget.

Energy Costs. The District's water rates are driven by the price it pays for natural gas to power its pump plants. Natural gas prices have increased substantially for the past several years. Due to the District's desired practice of securing a portion of its supplies three years in advance, it has been able to maintain stable pricing. Going forward, the District will continue its endeavor to locate additional sources and lock in long-term natural gas supplies at prices that will stabilize its water rates at consistent levels for several years to come. However, this is becoming more difficult.

The District purchased 100% of its natural gas needs for calendar year 2025 at the melded price of \$3.54 per MMBtu. Prices decreased significantly in late 2024 and stayed reasonably low through 2025, allowing the District to purchase natural gas at lower prices than budgeted. The District was contracted for approximately 50% of its total gas requirement for 2026 from a new supplier, ARM Energy Management, LLC ("ARM Energy"). The contracted price is \$3.775 per MMBtu. While this is higher than the District's 2025 costs, it is less than the District's other supplier and less than previous estimates received. Additionally, ARM Energy will be able to provide natural gas supplies on both the Kern River Pipeline for Plants 1-3 and the SoCal Gas distribution system for Plant 4. The District anticipates cost savings by purchasing its SoCal gas supplies from ARM Energy rather than from SoCal Gas.

Workforce. The District's workforce consists of 21 full-time positions and one to three temporary summer helpers. We currently have one vacant position for which we are recruiting.

Pension Liability. District employees are members of the California Public Employees' Retirement System (CalPERS). Over the past several fiscal years, the District has been actively managing its pension unfunded accrued liability (UAL) balances. Beginning with fiscal year 2021-22 and through fiscal year 2024-25, the District's Board has approved making additional discretionary payments to pay-down the unfunded accrued liability (UAL) balances reported in the CalPERS actuarial valuations released at the beginning of each fiscal year.

At the beginning of fiscal year 2024-25, CalPERS released its Actuarial Valuation as of June 30, 2023, reflecting a UAL balance of \$229,061, which the District included in its FY 2024-25 Final Budget and paid off in September 2024. Due to the District's proactive management of its UAL balances over these past several fiscal years and CalPERS's 9.3% investment return exceeding the 6.8% discount rate in fiscal year 2024, the Actuarial Valuation as of June 30, 2024, released at the beginning of fiscal year 2025-26, reflected a zero UAL balance for the District.

Long-term Debt. The District continually replaces and upgrades its pumping infrastructure as necessary to ensure a reliable, cost-effective water supply while complying with tightening air quality regulations. In June 2023, the District completed bond financing with US Bank for its Pump Plants 2 and 3 engine replacement project. The financing closed with just over \$12,000,000 in total proceeds at 3.65% true interest cost over a

15-year term, providing \$11,800,000 in project funds. The debt is scheduled to be paid in full in June of 2038. During fiscal year 2024-25, the District made just over \$1.05 million in principal and interest payments and included just over \$1.05 million in its budget for fiscal year 2025-26. As of December 31, 2025, the District spent \$11,126,036 of the bond's project funds, completing Pump Plant 3's engine replacement and nearly completing Pump Plant 2's engine replacement. The District has included amendments to the FY 2025-26 Final Budget, that include increases to project costs that weren't anticipated when the Final Budget was adopted in August 2025. Due to the increased project costs, the mid-year budget amendments will include transfers from reserves in the amount of \$4,356,890 to complete this multi-year capital improvement project. Construction is expected to be completed by June 2026.

State Water Payment Tax. The District levies a tax each year to pay for its obligations under the two water supply contracts with the Kern County Water Agency for State Water Project water. For FY 2025-26, the tax rate is 0.052340%, a slight decrease of 0.000808% compared to the prior fiscal year.

Any questions or concerns pertaining to the District's annual budget may be addressed to General Manager Tom Neisler at tneisler@tccwd.com, Accounting & Finance Specialist Crystal Sampson at csampson@tccwd.com, or by telephone at (661) 822-5504.

Respectfully submitted,

A handwritten signature in blue ink, appearing to read 'T Neisler', written in a cursive style.

Thomas P. Neisler
General Manager

TEHACHAPI-CUMMINGS COUNTY WATER DISTRICT

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**TEHACHAPI-CUMMINGS COUNTY WATER DISTRICT
FISCAL YEAR 2025-26 FINAL BUDGET (AS AMENDED)**

BOARD OF DIRECTORS

President	Robert W. Schultz
Vice-President	Jonathan Hall
Director	John M. Ables
Director	Gerald Davis
Director	Joseph B. Sasia

MANAGEMENT STAFF

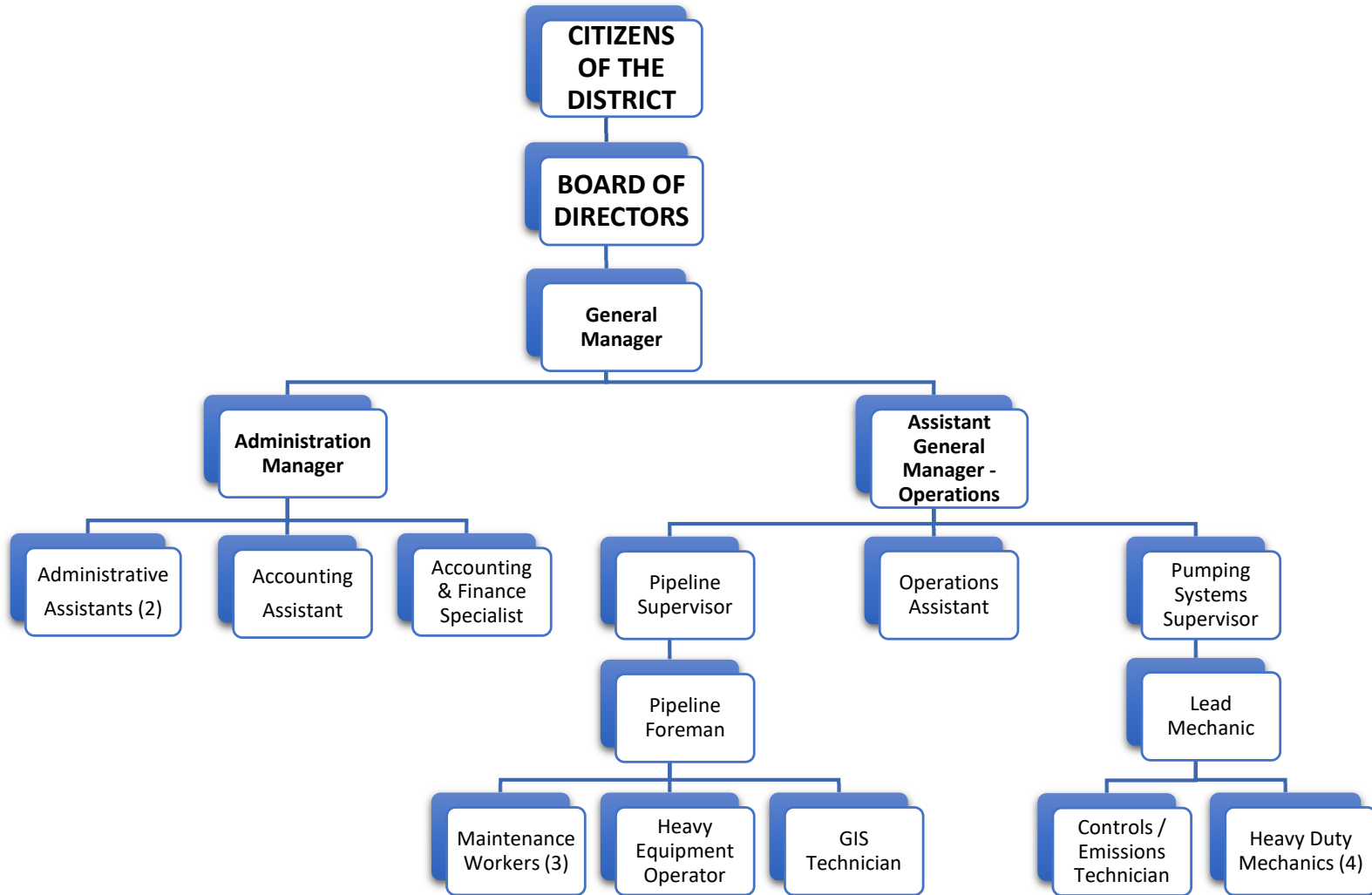
General Manager	Thomas P. Neisler
Assistant General Manager	Jon Curry
Administration Manager	Catherine Adams

APPOINTED OFFICIALS

Board Secretary	Catherine Adams
Treasurer	Crystal Sampson

TEHACHAPI-CUMMINGS COUNTY WATER DISTRICT

ORGANIZATION CHART



Tehachapi-Cummings
County Water District

Our Water • Our Future

Revision No. 18

Date: 08/13/25

INVESTMENT POLICY (SUMMARY)

The following is a summary of the District's *Statement of Investment Policy*. The full version is available at the District's Financial Information section of their website at: <https://www.tccwd.com/resources/>.

Purpose: The purpose of the *Statement of Investment Policy* is to set forth the investment policy of the District with respect to investments of District funds under Article 1 (commencing with section 53600) and Article 2 (commencing with section 53630) of Chapter 4 of Part 1 of Division 2 of Title 5 of Government Code. The investment policy shall be reviewed at least annually.

Objectives: The primary objective of the District in the management of District funds shall be to safeguard the principal of the funds. The secondary objective shall be to meet the liquidity needs of the District. The third objective shall be to achieve a return on the funds. (See § 53600.5.)

Legal Investments: To the extent feasible, the District shall invest its surplus monies (i.e., funds not required for the immediate needs of the District) in investments deemed to be authorized and suitable per the investment policy.

Reporting Requirements: The Treasurer shall present a quarterly investment report showing the status of all District investments as required by Section 53646 and shall be received and considered by the Board pursuant to subdivisions (a) and (b).

Authorized Signers for Transfers: The Treasurer, General Manager, and Board Secretary are authorized to transfer monies between the District's investment accounts and operating bank account. Transfers may be initiated by any one of the authorized persons and authorizations are provided consistent with the District's internal controls.

2025-26 APPROPRIATIONS LIMIT

Section 1.5 of Article XIII B of the California Constitution requires each local governmental entity to establish an appropriations limit for each fiscal year. The appropriations limit for fiscal year 2025-26 calculated pursuant to State guidelines and with data provided by the California Department of Finance is \$19,025,458.

1.	2024-25 Appropriations Limit	\$17,742,663
2.	California Per-Capita Personal Income	6.44%
3.	Population Change (Kern County)	0.74%
4.	Combined Growth Factor	7.23%
5.	2025-26 Appropriations Limit	\$19,025,458

TEHACHAPI-CUMMINGS COUNTY WATER DISTRICT

RESERVES POLICY

A. PURPOSE

The purpose of this Reserves Policy is to establish various reserve targets, funding priorities, and accomplish prudent financial planning to ensure sufficient funding is available for current operating, capital, and debt service needs. Additionally, fiscal responsibility requires anticipating the likelihood of, and preparing for, unforeseen events. This Reserves Policy serves to ensure Tehachapi-Cummings County Water District's (TCCWD or District) reserves are accumulated, managed, and maintained to protect the District's creditworthiness; to provide for continuing operations including cash flow requirements, maintenance and eventual replacement of existing facilities and infrastructure, addition of new capital assets, and unforeseen and unexpected emergencies; to ensure certain financial resources are used only for specified purposes; and to facilitate stable services and fees.

The policy directives outlined in this Reserves Policy are intended to ensure TCCWD has sufficient funds available to meet current and future needs. The District is comprised of one major enterprise fund for its water operations. This one fund is segmented into thirteen internal sub-funds to account for the reserve balances. The Board of Directors of TCCWD (Board) shall designate and restrict specific reserves and maintain minimum reserve balances consistent with the reserve definitions and funding levels outlined in this policy. The Board will annually review the level of the reserve funds in conjunction with its review and approval of the District's budget. For purposes of compliance with this policy, TCCWD will use working capital (i.e., current assets less current liabilities) as of the final day of each fiscal year to calculate the reserve fund levels. Working capital is a better measure than either cash or net position to determine the District's ability to meet its financial obligations and to accomplish its financial plans.

Through this policy and the District's Strategic Plan, TCCWD has set forth a number of its short-term, mid-term, and long-term goals. A fundamental purpose of this policy and the Strategic Plan is to link what must be accomplished with the necessary resources to successfully do so. Upon the Board's adoption of this Reserves Policy, TCCWD will take the necessary actions to comply with this policy.

B. GENERAL PROVISIONS

TCCWD will maintain its reserve funds in separate internal sub-funds in a clearly identifiable manner that provides transparency to its ratepayers. Monies that are legally restricted will be held in Restricted Reserves. Monies that are not legally restricted will be held in unrestricted Designated Reserves.

Monies will be accumulated in the Designated Reserve funds in the order presented until the interim reserve target is achieved, at which time the next Designated Reserve fund will begin to accumulate. Once all eight Designated Reserve fund interim targets have been achieved, money will accumulate in each Designated Reserve fund, in the order presented, until the full reserve target for each Designated Reserve fund has been reached. Once a Designated Reserve fund's full reserve target is attained, any surplus unrestricted funds may be reallocated.

In the event that the Designated - Liquidity reserve fund balances exceed the established full target levels, excess monies may be transferred into the Designated - Capital reserve fund. In the event the Designated - Capital reserve fund balance exceeds the established maximum, the Board may make a determination regarding the reallocation of excess monies.

All expenditures or transfers from the Designated Reserve funds will be replaced as quickly as possible in the manner of priority dictated by the order of presentation in this policy.

Interest income will be credited to the reserve fund on which it was earned.

In assessing the funding of future capital facilities and maintaining and replacing existing assets, TCCWD will analyze the benefits and tradeoffs of utilizing pay-as-you-go and/or debt financing and determine the optimal funding strategy. The analysis will consider TCCWD's current and projected reserve fund levels.

C. TYPES OF RESERVES

The District maintains two types of reserves: 1) **Designated Reserves** and 2) **Restricted Reserves**. Designated Reserves are further broken down based on one of two purposes: 1) **Liquidity** and 2) **Capital**.

1. **Designated Reserves**. Designated Reserves are unrestricted reserves established by an action of the Board of Directors and set aside for a designated, specific purpose to ensure flexibility and stability. The source of their money is the General Fund; therefore, the designated purpose may be changed by the Board. **Liquidity** reserves may be changed or made available for short-term operating loans when deemed appropriate. **Capital** reserves may be changed or made available for borrowing when deemed necessary in **emergency** situations resulting from extreme, unforeseen, or unexpected circumstances.

2. **Restricted Reserves**. Restricted Reserves have restrictions on their use as imposed by an outside source such as creditors, grantors, contributors, statutes, court orders, contracts, or bond covenants. These reserves must remain in their respective funds, except for Board-approved short-term borrowing (with full interest repayment).

D. DESIGNATED RESERVES

The District has established seven (7) Designated - Liquidity reserve funds and one (1) Designated - Capital reserve fund. Full reserve targets and interim reserve targets are established herein.

1. Liquidity

General Fund. The District maintains a General reserve fund, which is comprised of the working capital generated from the District's water operations. While the District operates as an enterprise fund, its primary funding source is property taxes. Although the mix can vary from year to year, approximately two-thirds of General Fund revenues are attributable to property taxes and the remaining one-third of

General Fund revenues are attributable to water sales and services. Costs to perform the District's Watermaster duties under the three basin judgments are paid from the General reserve fund.

The Government Finance Officers Association recommends that, for enterprise funds, "governments should start with a baseline of ninety (90) days' worth of working capital and then adjust the target based on the particular characteristics of the enterprise fund in question (using 45 days as the minimum acceptable level)". Since the District's General reserve fund is primarily tax-supported and the first installment of property tax revenue is received approximately five months after the start of the fiscal year, the fund's beginning working capital as of July 1st will be equal to or greater than 90 days of operating expenses (based on the prior year's audit) and at no point during the year will the working capital fall to less than 45 days of operating expenses.

The annual State Water Project Table A allocation may be inadequate to meet the District's entire customer demand and BWRA requirements. Surface Water supplies may be limited due to the available SWP supply.

Tax Revenue Liability Fund. This reserve fund was established to continue normal operations in the aftermath of property tax revenue losses resulting from taxpayer appeals. Each year, Kern County publishes a tax revenue liability estimate for the District's General Fund. Since it is unlikely that all taxpayer appeals will be granted, the District will fund this reserve at 50% of the County's estimate. The interim target shall be set at 50% of the full reserve target.

Emergency Fund. This reserve fund was established in 1986 to mitigate the fact that the District does not carry insurance coverage for earthquake or flood damage. Its purpose is to set aside money for (1) repair, restoration, or replacement of District facilities damaged as the result of natural disasters, (2) matching fund payments for cost sharing required under federal or state disaster assistance programs, and (3) District personnel overtime costs and supplies used during eligible disaster response and recovery activities, including the cost of administering those activities. It shall be the policy of this District to maintain working capital in this fund at 5% of the General Fund's operating expenses (based on the prior year's audit). The interim reserve target shall be set at 50% of the full reserve target.

Major Repairs and Overhaul Fund. This reserve fund was established for the purpose of funding major, unanticipated repairs, or replacement of the District's water importation system components. It shall be the policy of this District to maintain working capital in this fund at 5% of the book value of the General Fund's capital assets (based on the prior year's audit). The interim reserve target shall be set at 50% of the full reserve target.

Rate Stabilization Fund. This reserve fund was established to normalize fluctuations in revenues so that water rates will be more stable over time. The monies are used as a buffer to reduce the frequency of changes to the District's water rates, and also to satisfy pledges and revenue calculations pursuant to long-term financing rate covenants. The amount is intended to fluctuate between 1% and 5% of the General Fund's operating expenses (based on the prior year's audit). The interim reserve target shall be set at 50% of the full reserve target.

Unfunded Pension Liability Fund. This reserve fund was established in 2025 to proactively manage Unfunded Accrued Liability (UAL) balances for the District's three CalPERS pension plans. These reserve funds may be used to make additional discretionary payments toward these balances, which will increase the District's funded status of its plans, stabilize contribution requirements, reduce future required contributions, and reduce long-term debt. The initial full reserve target shall be equal to \$250,000. The interim reserve target shall be set at 50% of the full reserve target.

Water Banking Fund. From time-to-time, monies in excess of 90 days' operating expenses may be set aside from the General Fund and earmarked by the Board as Water Banking reserves to cover the cost to replace or extract the District's banked water. Although this reserve fund is presented herein with the other Designated - Liquidity reserve funds, the priority for repayment of funds is lower than the Designated - Capital reserve fund. This reserve fund has the lowest priority of all Designated reserve funds.

2. **Capital**

Equipment/Infrastructure – Replacement/Upgrade Fund. This reserve fund was established and designated for future capital needs to fund the cost of both new and replacement projects as a part of the District's strategic planning. The fund was created with the approval of the FY 2019-20 budget. The Strategic Plan document sets out a short-term (1-2 years), mid-term (3-5 years), and long-term (6-10 years) capital improvement plan. The current fiscal year's capital improvement needs shall be funded from the General Fund and included in the annual budget process. The full reserve target shall be equal to 20% of the mid-term capital improvement plan. The interim target shall be set at 50% of the full reserve target. Any expenditure or transfer from this fund will be replaced as quickly as possible to ensure funding stability.

E. **RESTRICTED RESERVES**

The District maintains five (5) Restricted Reserve funds. Full reserve targets and interim reserve targets are established herein.

State Water Payment Fund. This reserve fund is restricted by tax assessment for the purpose of paying the District's obligations to the Kern County Water Agency for the District's share of State Water Project costs. The District levies a special **ad-valorem** tax sufficient to cover all current costs under these two water supply contracts. The reserve balance is maintained at a level sufficient to cover six-months' of operating expense obligations and one-half (1/2) of the fund's **tax revenue liability** as determined by the Kern County Auditor-Controller. All unspent monies in this fund remain in the fund.

Improvement District No. 2 (ID2) Fund. This reserve fund is restricted by tax assessment and is maintained for the purpose of providing flood control maintenance, operations, and capital improvements within the discrete area known as ID2. Property within ID2 is subject to property taxes to fund this service. All unspent monies in this fund remain in the fund for future maintenance and replacement of its flood control facilities. The District sets a reserve target for this fund at 50% of the

estimated replacement cost of the facilities. The estimated replacement cost is calculated as the original construction cost adjusted for inflation.

Improvement District No. 3 (ID3) Fund. This reserve fund is restricted by tax assessment and is maintained for the purpose of providing flood control maintenance, operations, and capital improvements within the discrete area known as ID3. Property within ID3 is subject to property taxes to fund this service. All unspent monies in this fund remain in the fund for future maintenance and replacement of its flood control facilities. The District sets a reserve target for this fund at 50% of the estimated replacement cost of the facilities. The estimated replacement cost is calculated as the original construction cost adjusted for inflation.

Benefit Assessment District No. 1 (AD1) Fund. This reserve fund is restricted by tax assessment and is maintained for the purpose of providing flood control maintenance, operations, and capital improvements within the discrete area known as AD1. Property within AD1 is subject to a special benefit assessment to fund this service. All unspent monies in this fund remain in the fund for future maintenance and replacement of its flood control facilities. The District sets a reserve target for this fund at 50% of the estimated replacement cost of the facilities. The estimated replacement cost is calculated as the original construction cost adjusted for inflation.

Engine Project Fund. This reserve fund is restricted by trust agreement relating to the issuance of the 2023 Revenue Certificates of Participation (COPs). Monies are held with a fiscal agent to pay for the costs of the 2023 Engine Project or to reimburse the District for previous costs expended in the acquisition or construction of the project, including any incidental expenses. This reserve fund is used to track all costs and reimbursements related to the 2023 Revenue Certificates of Participation that the District issued in June of 2023 for \$10,925,000 to finance certain capital improvements to the District’s water system.

Reserve targets for the three (3) flood control districts (i.e., ID2, ID3, and AD1) are not fully funded and are not anticipated to be so for quite some time. Ideally, these reserves should be adequate to repair or replace structures damaged in a flood event. Flood control assets tend to stay in place for long periods of time and function without damage under normal conditions. However, they can be damaged or destroyed by natural disaster events requiring rebuilding. Some funds may become available from federal or state agencies in a declared disaster event, but it is possible that facilities could be damaged in a localized flood event that is not part of a declared disaster.

In the event of a declared disaster, it is likely that FEMA and CalEMA would provide funding assistance to the District to rebuild the flood control facilities. Under this scenario, the District’s reserves would be used for matching funds (typically 10-20% of total cost) to secure the disaster assistance funds.

F. MANAGEMENT OF RESERVE FUNDS

Reserve fund balances will be reviewed, at a minimum, on an annual basis to ensure compliance with this policy. The General Manager will be responsible for managing the accumulation of reserves in the various funds in accordance with Board policy. Only the Board shall approve any reallocation of funds or any transfers between reserve funds. The Board will work collaboratively with the General Manager to

ensure the accuracy of the annual report and evaluate the goals and purposes of each reserve fund and adopt policy changes as may be necessary or desirable.

The minimum levels established for each reserve fund represent the baseline financial condition that is acceptable to TCCWD from risk and long-term financial planning perspectives. Maintaining reserve funds at appropriate levels is a prudent, ongoing business process that consists of an iterative, dynamic assessment and application of various revenue generating alternatives. These alternatives (either alone or in combination with each other) include but are not limited to: fees and charges, energy usage, capital financing, investment of surplus funds, and levels of capital expenditures.

TEHACHAPI-CUMMINGS COUNTY WATER DISTRICT

RESERVE TARGETS

Reserve Funds & Descriptions	Reserve Formula	FY 2024-25 (Targets per Audited Balances)						FY 2025-26 (Targets per Mid-Year Budget)				
		Audited Actual Balance 6/30/2024	Full Reserve Target	Interim Reserve Target	Actual Balance 6/30/2025	Reserve Target Met?		Full Reserve Target	Interim Reserve Target	Forecast Balance 6/30/2026	Reserve Target Met?	
DESIGNATED RESERVES												
70 General Fund												
Working capital	90 days of general fund operating expenses (PY audit)	2,679,951	2,069,000	2,069,000	4,212,320	Full	Yes	2,129,000	2,129,000	3,058,234	Full	Yes
85 Tax Revenue Liability												
Tax revenue liability reserve	50% of Kern County's liability estimate	1,341,445	1,703,000	851,500	1,733,462	Full	Yes	1,887,000	943,500	1,800,762	Interim	Yes
71 Emergency												
Emergency reserve	5% of general fund operating expenses (prior year audit)	426,949	420,000	210,000	447,356	Full	Yes	432,000	216,000	464,756	Full	Yes
81 Major Repairs & Overhaul												
Asset maintenance / replacement reserve	5% of capital assets' book value (prior year audit)	1,814,148	1,750,000	875,000	1,900,882	Full	Yes	1,824,000	912,000	1,974,682	Full	Yes
87 Rate Stabilization												
Rate stabilization reserve	1% to 5% of general fund operating expenses (PY audit)	666,364	420,000	210,000	698,214	Full	Yes	432,000	216,000	725,314	Full	Yes
74 Unfunded Pension Liability												
Unfunded pension liability reserve	Initial target of \$250,000	N/A	N/A	N/A	N/A	N/A	N/A	250,000	125,000	259,900	Full	Yes
83 Equip./Infra. - Repl./Upgrade												
Strategic planning capital improvements	20% mid-term CIP	2,915,713	2,134,000	1,067,000	3,052,950	Full	Yes	1,588,000	794,000	59,100	Interim	No
72 Water banking reserve												
Cost to replace or extract banked water	N/A	2,760,190	N/A	N/A	2,887,279	N/A	N/A	N/A	N/A	3,101,379	N/A	N/A
RESTRICTED RESERVES												
82 State Payment												
Six-month operating reserve	50% of current year expenditure budget	7,981,510	2,020,600	2,020,600	10,064,963	Full	Yes	2,092,000	2,092,000	9,698,063	Full	Yes
Tax revenue liability reserve	50% of Kern County's liability estimate	582,200	780,000	780,000	843,000	Full	Yes	843,000	843,000	843,000	Full	Yes
76 Improvement District No. 2												
Asset maintenance / replacement reserve	50% of construction cost indexed for inflation	31	306,000	306,000	5,545	Interim	No	312,000	312,000	5,545	Interim	No
77 Improvement District No. 3												
Asset maintenance / replacement reserve	50% of construction cost indexed for inflation	210,682	681,000	681,000	233,043	Interim	No	694,000	694,000	243,043	Interim	No
86 Benefit Assessment District No. 1												
Asset maintenance / replacement reserve	50% of construction cost indexed for inflation	1,209,727	1,952,000	1,952,000	1,285,774	Interim	No	1,989,000	1,989,000	1,335,674	Interim	No
73 Engine Project												
Certificates of Participation (COP) proceeds	N/A	10,978,786	N/A	N/A	879,791	N/A	N/A	N/A	N/A	-	N/A	N/A

TEHACHAPI-CUMMINGS COUNTY WATER DISTRICT

RATE COVENANT FORECAST FOR THE YEAR ENDED JUNE 30, 2026

The District covenants, to the fullest extent permitted by law, that it will prescribe and assess at the commencement of each Fiscal Year rates and charges for Water Service which, when combined with other Revenues of the District, are reasonably expected, at the commencement of such Fiscal Year, to be at least sufficient to yield Net Revenues during each Fiscal Year equal to 1.25 times the sum of: (1) debt service payments related to the 2023 Revenue Certificates of Participation, and (2) any other debt service payments or additional payments required with respect to outstanding debt of the District.

The rate covenant formula is as follows:

Rate Covenant: $\frac{\text{Net Revenues}}{\text{Debt Service}}$

The rate covenant is calculated as follows based on the budget for FY 2025-26:

Revenues	
Water Sales	\$ 3,256,000
Water Services	96,750
Property Taxes	7,500,000
Interest & Penalties	960,500
Other (Operating & Nonoperating)	<u>1,600</u>
Total Revenues	\$ 11,814,850
Operation and Maintenance Costs	
Source of Supply	\$ 5,000
Pumping	4,221,300
Transmission & Distribution	1,543,500
Administrative and General	<u>2,065,100</u>
Total Operation and Maintenance Costs	\$ 7,834,900
Net Revenues Prior to Transfers	\$ 3,979,950
Transfers (to)/from Rate Stabilization Fund	<u>-</u>
Net Revenues (a)	<u>\$ 3,979,950</u>
Debt Service	
2023 Revenue Certificates of Participation- Principal	\$ 560,000
2023 Revenue Certificates of Participation- Interest	<u>494,750</u>
Total Debt Service (b)	<u>\$ 1,054,750</u>
Rate Covenant Calculation (a)/(b):	<u>3.77</u>
Net Revenues Remaining After Debt Service	<u>\$ 2,925,200</u>

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District Total - Summary

Tehachapi-Cummings County Water District
 Revenues & Expenses - District Total - Summary

Account Description						PY/CY	
	Audited	Audited	Amended	Amended	Budget		
	2023-24 Actual	2024-25 Actual	2024-25 Budget	2025-26 Budget	Amount Change	Pct Chg	
Revenues							
Operating Revenues							
Water Sales - Imported	1,934,143	2,621,438	3,335,000	2,830,000	(505,000)	-15%	
Water Sales - Surplus	11,020	69,862	65,000	75,000	10,000	15%	
Water Sales - Recycled	25,560	21,274	35,000	15,000	(20,000)	-57%	
Water Sales - Recharge BWRA	644,855	3,339	225,000	325,000	100,000	44%	
BL Storage Fee	13,114	11,372	10,000	10,000	0	0%	
Water Sales - Other	5,559	0	0	0	0	0%	
Water Services	84,522	84,262	76,000	77,750	1,750	2%	
Other Operating Revenues	135,559	128,115	147,600	155,400	7,800	5%	
Total Operating Revenues	2,854,332	2,939,662	3,893,600	3,488,150	(405,450)	-10%	
Non-Operating Revenues							
General Taxes	7,210,208	7,350,278	7,213,000	7,514,100	301,100	4%	
Special Taxes	4,417,901	4,493,852	3,321,500	3,408,400	86,900	3%	
Benefit Assessments	105,871	104,539	109,000	113,500	4,500	4%	
Other Revenues	1,223,195	2,155,140	1,027,600	1,021,200	(6,400)	-1%	
Capital Contributions	8,100	9,850	20,000	20,000	0	0%	
Total Non-Operating Revenues	12,965,275	14,113,659	11,691,100	12,077,200	386,100	3%	
Total Revenues	15,819,607	17,053,321	15,584,700	15,565,350	(19,350)	0%	
Expenses							
Salaries & Benefits							
Salaries & Wages	2,058,488	1,963,715	2,124,500	2,231,200	106,700	5%	
Benefits	1,630,668	2,067,210	1,148,100	947,600	(200,500)	-17%	
Total Salaries & Benefits	3,689,156	4,030,925	3,272,600	3,178,800	(93,800)	-3%	
Operations & Maintenance							
Administrative/General	811,778	579,361	569,450	587,400	17,950	3%	
Utilities	51,202	68,382	62,000	70,000	8,000	13%	
Automobiles & Equipment	177,950	152,615	205,000	201,000	(4,000)	-2%	
System Operations	5,674,797	4,215,044	6,830,000	6,277,100	(552,900)	-8%	
Maintenance	889,828	1,078,776	1,100,700	1,292,700	192,000	17%	
Services	389,252	288,414	606,000	393,500	(212,500)	-35%	
Government & Regulatory	114,476	292,892	390,300	361,000	(29,300)	-8%	
Non-Cash Expenses	1,037,971	1,070,964	0	0	0	0%	
Total Operations & Maintenance	9,147,254	7,746,448	9,763,450	9,182,700	(580,750)	-6%	

Tehachapi-Cummings County Water District
 Revenues & Expenses - District Total - Summary

Account Description						PY/CY	
	Audited	Audited	Amended	Amended	Budget		
	2023-24 Actual	2024-25 Actual	2024-25 Budget	2025-26 Budget	Amount Change	Pct Chg	
Debt Service							
Principal Payments	500,000	530,000	530,000	560,000	30,000	6%	
Interest Expense	464,850	443,202	521,250	494,750	(26,500)	-5%	
Debt Service Fees	5,000	0	0	0	0	0%	
Total Debt Service	<u>969,850</u>	<u>973,202</u>	<u>1,051,250</u>	<u>1,054,750</u>	<u>3,500</u>	<u>0%</u>	
Capital Outlay							
Pumping Plants	564,162	10,258,542	7,380,000	6,340,720	(1,039,280)	-14%	
Mainline Pipeline	0	0	0	20,000	20,000	100%	
Dams & Reservoir	0	6,052	20,000	20,000	0	0%	
Transmission System	178,076	98,901	90,000	444,000	354,000	393%	
General Office, Shop & Equipment	654,759	208,511	710,000	786,000	76,000	11%	
Water Reclamation	241,624	93,740	700,000	0	(700,000)	-100%	
Total Capital Outlay	<u>1,638,621</u>	<u>10,665,746</u>	<u>8,900,000</u>	<u>7,610,720</u>	<u>(1,289,280)</u>	<u>-14%</u>	
Total Expenses	<u>15,444,881</u>	<u>23,416,321</u>	<u>22,987,300</u>	<u>21,026,970</u>	<u>(1,960,330)</u>	<u>-9%</u>	
<i>Net Income (Loss) Before Transfers</i>	<u>374,726</u>	<u>(6,363,000)</u>	<u>(7,402,600)</u>	<u>(5,461,620)</u>	<u>1,940,980</u>		
Reserves							
Beginning Balances	33,192,970	33,567,696	33,567,696	28,244,579	(5,323,117)		
Working Capital Conversion to Cash	0	0	0	786,493	786,493		
Transfers In	4,213,530	2,022,572	346,400	5,697,640	5,351,240		
Transfers Out	(4,213,530)	(2,022,572)	(346,400)	(5,697,640)	(5,351,240)		
Net To (From) Reserves	374,726	(6,363,000)	(7,402,600)	(5,461,620)	2,727,473		
Change in Non-Cash Items	0	1,039,883	0	0	0		
Ending Balances	<u>33,567,696</u>	<u>28,244,579</u>	<u>26,165,096</u>	<u>23,569,452</u>	<u>(2,595,644)</u>		

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District Total - Account Detail

Tehachapi-Cummings County Water District
 Revenues & Expenses - District Total - Account Detail

PY/CY

Acct. No.	Account Description	Audited	Audited	Amended	Amended	Budget	
		2023-24 Actual	2024-25 Actual	2024-25 Budget	2025-26 Budget	Amount Change	Pct Chg
REVENUES							
OPERATING REVENUES							
Water Sales							
40101	Water Sales - Agriculture	1,398,397	2,090,100	2,625,000	2,400,000	(225,000)	-9%
40102	Water Sales - Term M & I	464,408	465,022	550,000	300,000	(250,000)	-45%
40103	Water Sales - Regular M & I	36,432	22,495	125,000	60,000	(65,000)	-52%
40104	Water Sales - Wheeled Water	34,906	43,821	35,000	70,000	35,000	100%
40105	Water Sales - Surplus	11,020	69,862	65,000	75,000	10,000	15%
40106	Water Sales - Recycled Water	25,560	21,274	35,000	15,000	(20,000)	-57%
40107	Water Sales - Recharge BWRA	644,855	3,339	225,000	325,000	100,000	44%
40108	BL Storage Fee	13,114	11,372	10,000	10,000	0	0%
40110	Water Sales - Other	5,559	0	0	0	0	0%
Water Services							
40111	Recurring Service Charges	9,954	10,327	9,300	9,300	0	0%
40112	Recharge Surcharge - Cummings	13,544	13,255	8,500	8,500	0	0%
40113	Recharge Surcharge - Tehachapi	505	1,163	1,000	1,000	0	0%
40114	Standby Fees	34,749	41,213	41,200	42,950	1,750	4%
40115	Connection Fees	580	585	2,000	2,000	0	0%
40116	Delinquent Charges	4,454	(3,738)	1,000	1,000	0	0%
40117	Spreading Loss Surcharge-Cummings	19,891	19,436	12,000	12,000	0	0%
40118	Spreading Loss Surcharge-Tehachapi	845	2,021	1,000	1,000	0	0%
Other Operating Revenues							
40122	Reimbursement - Health Insurance	25,254	17,139	18,300	25,600	7,300	40%
40123	Reimbursement - Flood Control Maint.	76,194	77,695	102,300	102,800	500	0%
40125	Reimbursement - Insurance Claims	0	10,769	0	0	0	0%
40126	Reimbursement - Other Operating	19,034	20,476	25,000	25,000	0	0%
40127	Other Operating Revenue	15,077	2,036	2,000	2,000	0	0%
TOTAL OPERATING REVENUES		2,854,332	2,939,662	3,893,600	3,488,150	(405,450)	-10%
NON-OPERATING REVENUES							
General Taxes							
40201	Current Year Property Taxes	6,814,098	7,012,904	6,972,900	7,238,700	265,800	4%
40202	Prior Year Property Taxes	29,084	16,902	36,000	36,000	0	0%
40203	Homeowners Property Tax Relief	36,895	30,858	35,000	35,000	0	0%
40204	Redevelopment Agency Pass-through	325,332	285,251	166,100	201,400	35,300	21%
40205	Property Tax - Penalties/Other	4,799	4,363	3,000	3,000	0	0%
Special Taxes							
40211	Current Year State Payment Tax	4,321,166	4,453,424	3,279,500	3,318,400	38,900	1%
40212	Prior Year State Payment Tax	57,275	10,469	10,000	50,000	40,000	400%
40213	Homeowners Property Tax Relief	19,691	16,275	18,000	20,000	2,000	11%
40215	State Payment Tax - Penalties/Other	19,769	13,684	14,000	20,000	6,000	43%

Tehachapi-Cummings County Water District
 Revenues & Expenses - District Total - Account Detail

PY/CY

Acct. No.	Account Description	Audited	Audited	Amended	Amended	Budget	
		2023-24 Actual	2024-25 Actual	2024-25 Budget	2025-26 Budget	Amount Change	Pct Chg
Benefit Assessments							
40221	Current Year Benefit Assessments	99,162	99,696	103,000	106,000	3,000	3%
40222	Prior Year Benefit Assessments	5,404	4,690	4,000	6,000	2,000	50%
40224	Benefit Assessment - Penalties/Other	1,305	153	2,000	1,500	(500)	-25%
Other Revenues							
40231	Interest Earnings	1,103,560	1,566,318	1,026,000	1,019,600	(6,400)	-1%
40232	Unrealized Gain/(Loss)	100,296	599,600	0	0	0	0%
40234	Rents and Royalties	1,559	2,491	1,600	1,600	0	0%
40239	Other Non-Operating Revenue	280	1,835	0	0	0	0%
40299	Gain/(Loss) on Sale of Asset	17,500	(15,104)	0	0	0	0%
Capital Contributions							
40244	Reimbursement - New Connections	8,100	9,850	20,000	20,000	0	0%
TOTAL NON-OPERATING REVENUES		12,965,275	14,113,659	11,691,100	12,077,200	386,100	3%
TOTAL REVENUES		15,819,607	17,053,321	15,584,700	15,565,350	(19,350)	0%

EXPENSES							
SALARIES & BENEFITS							
Salaries & Wages							
50112	Salaries & Wages	2,004,506	1,921,336	2,070,000	2,181,000	111,000	5%
50114	Overtime & Holiday	51,758	42,361	54,500	50,200	(4,300)	-8%
50119	Compensated Absence Adjustment	2,224	18	0	0	0	0%
Benefits							
50121	FICA/MEDI	155,915	149,717	163,000	171,000	8,000	5%
50122	Workers Compensation	36,156	30,442	33,000	31,800	(1,200)	-4%
50124	Health Insurance	459,208	442,751	502,800	512,500	9,700	2%
50125	Health Insurance - Reimbursable	25,351	14,921	18,300	25,600	7,300	40%
50127	Retirement	184,360	191,728	200,000	205,200	5,200	3%
50128	Tuition Reimbursements	0	0	2,000	1,500	(500)	-25%
50131	Retiree Medical Contribution	7,743	0	0	0	0	0%
50132	Retirement - Annual Lump Sum & UAL	1,153,700	229,061	229,000	0	(229,000)	-100%
TOTAL SALARIES & BENEFITS		3,689,156	4,030,925	3,272,600	3,178,800	(93,800)	-3%

OPERATIONS & MAINTENANCE							
Administrative/General							
50201	Public Information & Notices	4,812	3,654	4,500	5,200	700	16%
50202	Books/Periodicals/Subscriptions	58	60	500	200	(300)	-60%
50203	Printing	3,731	1,894	2,800	2,800	0	0%
50204	Postage & Shipping	4,382	2,987	4,000	5,000	1,000	25%
50205	Office Supplies	9,310	11,254	13,000	14,000	1,000	8%
50206	Office Computer & Machinery	47,402	41,666	47,000	55,000	8,000	17%
50207	Bank & Administrative Services	705	3,585	2,000	2,200	200	10%
50208	County Collection Charges	71,399	73,805	77,000	77,000	0	0%

Tehachapi-Cummings County Water District
 Revenues & Expenses - District Total - Account Detail

Acct. No.	Account Description	Audited	Audited	Amended	Amended	PY/CY Budget	
		2023-24 Actual	2024-25 Actual	2024-25 Budget	2025-26 Budget	Amount Change	Pct Chg
50209	Memberships	34,117	34,771	36,000	40,000	4,000	11%
50210	Directors' Fees	11,159	8,800	16,000	16,000	0	0%
50211	Training & Travel	26,865	36,361	52,000	44,700	(7,300)	-14%
50213	Recruitment	888	864	3,000	1,500	(1,500)	-50%
50214	Awards & Recognition	13,506	6,771	5,000	5,000	0	0%
50215	Safety Program & Supplies	21,282	16,666	23,600	23,600	0	0%
50216	Legal	531,086	310,874	250,050	250,000	(50)	0%
50217	Audit	30,251	25,349	32,000	44,200	12,200	38%
50219	Water Conservation Program	825	0	1,000	1,000	0	0%
	Utilities						
50221	Electricity - Office/Shops	21,886	24,023	24,000	24,000	0	0%
50222	Natural Gas - Office/Shops	4,411	2,168	8,000	5,000	(3,000)	-38%
50226	Phone - Internet & Communications	24,905	42,191	30,000	41,000	11,000	37%
	Automobiles & Equipment						
50231	Auto/Equipment - Gas & Oil	99,609	86,871	116,000	112,000	(4,000)	-3%
50232	Automobile Repair	59,354	52,320	58,500	58,500	0	0%
50233	Equipment Repairs	15,946	9,689	23,000	23,000	0	0%
50234	Equipment Rentals	2,237	2,144	5,000	5,000	0	0%
50238	Shop Supplies	804	1,591	2,500	2,500	0	0%
	System Operations						
50241	Source of Supply - KCWA Contract	3,220,641	2,579,281	4,030,000	4,172,100	142,100	4%
50242	Natural Gas - Pumping	2,032,948	1,163,627	2,100,000	1,600,000	(500,000)	-24%
50243	Engine Oil & Fluids- Pumping	220,753	163,279	200,000	200,000	0	0%
50244	Electricity - Pumping	135,475	199,780	416,000	225,000	(191,000)	-46%
50245	Electricity - Pipeline	2,709	70,050	55,000	55,000	0	0%
50247	Operation of Joint Turnout	4,741	0	5,000	5,000	0	0%
50248	Cross Valley Canal O & M	9,170	12,583	19,000	15,000	(4,000)	-21%
50249	Source of Supply - Recycled & Other	48,360	26,444	0	5,000	5,000	100%
50250	Delta Conveyance (f.k.a. CA Water Fix)	0	0	5,000	0	(5,000)	-100%
	Maintenance						
50251	Maintenance - Pump Plants	463,879	503,352	500,000	600,000	100,000	20%
50252	Maintenance - Natural Gas Pipeline	38,268	37,996	50,000	40,000	(10,000)	-20%
50253	Maintenance - Pipeline	24,539	128,999	75,000	150,000	75,000	100%
50254	Maintenance - Reservoir	36,333	27,958	25,000	25,000	0	0%
50255	Maintenance - Access Roads	13,609	0	15,000	15,000	0	0%
50256	Maintenance - Control System	74,477	67,470	80,000	90,000	10,000	13%
50257	Maintenance - Cogeneration Plant	0	0	1,000	1,000	0	0%
50258	Maintenance - System Wells & Boosters	5,968	16,784	24,000	24,000	0	0%
50259	Maintenance - Flood Control Facilities	82,204	85,445	107,300	107,800	500	0%
50260	Maintenance - Recharge Facilities	8,529	12,539	15,000	15,000	0	0%
50261	Maintenance - Office & Grounds	37,471	34,730	38,000	35,000	(3,000)	-8%
50262	Maintenance - Public Water System	3,140	0	5,000	5,000	0	0%

Tehachapi-Cummings County Water District
 Revenues & Expenses - District Total - Account Detail

PY/CY

Acct. No.	Account Description	Audited	Audited	Amended	Amended	Budget	
		2023-24 Actual	2024-25 Actual	2024-25 Budget	2025-26 Budget	Amount Change	Pct Chg
50264	Customer Meters	73,481	98,951	125,000	125,000	0	0%
50266	Welding Supplies	2,816	825	6,000	5,500	(500)	-8%
50267	Pipeline Materials	9,614	48,441	18,000	40,000	22,000	122%
50268	Small Tools - Pumping	10,480	9,882	12,000	10,000	(2,000)	-17%
50269	Small Tools - Pipeline	5,020	5,404	4,400	4,400	0	0%
	Services						
50271	Outside Service	12,670	12,019	22,500	17,500	(5,000)	-22%
50275	Engineering	0	0	9,500	9,500	0	0%
50276	Consulting	200,665	79,675	353,000	63,000	(290,000)	-82%
50277	Uniforms	15,587	16,188	17,000	17,000	0	0%
50278	Lab Analysis	2,368	3,027	5,000	3,500	(1,500)	-30%
50279	Insurance & Bonds	141,649	163,700	174,000	221,000	47,000	27%
	Government & Regulatory						
50281	Emissions Compliance	67,141	76,984	85,000	65,000	(20,000)	-24%
50282	Government Fees/Taxes - Pumping	0	168,798	225,000	225,000	0	0%
50283	CA Use Tax	2,459	0	5,000	0	(5,000)	-100%
50284	Regulatory Fees - Other	44,256	46,715	48,000	70,000	22,000	46%
50285	Certification Fees	620	395	1,300	1,000	(300)	-23%
50286	Elections	0	0	26,000	0	(26,000)	-100%
	Non-Cash Expenses						
50292	Depreciation	1,037,971	1,070,964	0	0	0	0%
	TOTAL OPERATIONS & MAINTENANCE	9,147,254	7,746,448	9,763,450	9,182,700	(580,750)	-6%

	DEBT SERVICE						
	Principal Payments						
50303	Principal - Engine Replacement Financing	500,000	530,000	530,000	560,000	30,000	6%
	Interest Expense						
50313	Interest - Engine Replacement Financing	464,850	443,202	521,250	494,750	(26,500)	-5%
	Debt Service Fees						
50322	Cost of Issuance	1,250	0	0	0	0	0%
50323	US Bank Admin Charges & Fees	3,750	0	0	0	0	0%
	TOTAL DEBT SERVICE	969,850	973,202	1,051,250	1,054,750	3,500	0%

	CAPITAL OUTLAY						
	Pumping Plants						
50411	Replacement Pumps	0	167,318	180,000	0	(180,000)	-100%
50412	Pump Plant Improvements	26,131	19,800	20,000	90,000	70,000	350%
50413	Control System Improvements	43,798	32,345	30,000	15,000	(15,000)	-50%
50414	Replacement Engines	105,778	9,921,998	7,000,000	6,040,720	(959,280)	-14%
50415	Engine Overhauls	149,744	0	0	75,000	75,000	100%
50416	Pump Overhauls	238,711	117,081	150,000	120,000	(30,000)	-20%

Tehachapi-Cummings County Water District
 Revenues & Expenses - District Total - Account Detail

PY/CY

Acct. No.	Account Description	Audited	Audited	Amended	Amended	Budget	
		2023-24 Actual	2024-25 Actual	2024-25 Budget	2025-26 Budget	Amount Change	Pct Chg
	Mainline Pipeline						
50421	Cathodic Protection	0	0	0	20,000	20,000	100%
	Dams & Reservoir						
50431	Road Repair	0	6,052	20,000	20,000	0	0%
	Transmission System						
50448	Upgrade/R&M/Rebuild Wells & Tanks	101,851	70,000	70,000	154,000	84,000	120%
50449	Pipeline Replacement/Rehabilitation	76,225	28,901	20,000	290,000	270,000	1350%
	General Office, Shop & Equipment						
50451	Vehicles	285,796	14,638	20,000	0	(20,000)	-100%
50452	Storage Facility Construction	0	1,000	300,000	355,000	55,000	18%
50453	Building Remodel	0	4,353	50,000	80,000	30,000	60%
50455	Equipment	286,660	187,020	180,000	326,000	146,000	81%
50456	Building Improvements	82,303	0	25,000	25,000	0	0%
50460	Intangible Assets	0	1,500	135,000	0	(135,000)	-100%
	Water Reclamation						
50485	Recovery Well Improvements	241,624	93,740	100,000	0	(100,000)	-100%
50488	Cummings Valley Extraction Well	0	0	600,000	0	(600,000)	-100%
	TOTAL CAPITAL OUTLAY	1,638,621	10,665,746	8,900,000	7,610,720	(1,289,280)	-14%
	TOTAL EXPENSES	15,444,881	23,416,321	22,987,300	21,026,970	(1,960,330)	-9%
	NET INCOME (LOSS)	374,726	(6,363,000)	(7,402,600)	(5,461,620)	1,940,980	

RESERVES							
	BEGINNING BALANCES	33,192,970	33,567,696	33,567,696	28,244,579	(5,323,117)	
	WORKING CAPITAL CONVERSION TO CASH	0	0	0	786,493	786,493	
	TRANSFERS IN	4,213,530	2,022,572	346,400	5,697,640	5,351,240	
	TRANSFERS OUT	(4,213,530)	(2,022,572)	(346,400)	(5,697,640)	(5,351,240)	
	NET TO (FROM) RESERVES	374,726	(6,363,000)	(7,402,600)	(5,461,620)	1,940,980	
	CHANGE IN NON-CASH ITEMS	0	1,039,883	0	0	0	
	ENDING BALANCES	33,567,696	28,244,579	26,165,096	23,569,452	(2,595,644)	

Capital Expenditure Budget

TEHACHAPI-CUMMINGS COUNTY WATER DISTRICT

CAPITAL EXPENDITURE BUDGET

Fund / Dept.	Account Number	Final Budget	Change	Amended Budget	Purpose of Capital Expenditure
<u>General / Administration (70-01)</u>					
	50452-01	\$ 300,000	\$ 55,000	\$ 355,000	Storage Facility (carryover)
	50453-01	50,000	30,000	80,000	Remodel Small Shop for Office Space (carryover)
	50460-01	100,000	(100,000)	-	Water Rate Study (carryover)
	50460-02	20,000	(20,000)	-	Record Digitization (carryover)
Subtotal		<u>\$ 470,000</u>	<u>\$ (35,000)</u>	<u>\$ 435,000</u>	
<u>General / Pipeline (70-02)</u>					
	50421-00	\$ 20,000	\$ -	\$ 20,000	Cathodic Protection Survey/Study and Installation
	50431-01	20,000	-	20,000	Lake Road Repairs (annual)
	50449-04	90,000	-	90,000	Bulk Purchase of 8" Backflows (Qty 6)
	50449-05	200,000	-	200,000	Pipeline Inspection
	50455-00	-	16,000	16,000	New GIS Unit
	50455-06	300,000	(25,000)	275,000	Backhoe - P-Tier - Extendable Boom - 116HP+
Subtotal		<u>\$ 630,000</u>	<u>\$ (9,000)</u>	<u>\$ 621,000</u>	
<u>General / Pumping (70-03)</u>					
	50412-06	\$ 20,000	\$ -	\$ 20,000	PP Road Base (annual)
	50412-08	50,000	-	50,000	High Pressure Discharge Valve Repl (4/yr x 3 yrs)
	50412-09	20,000	-	20,000	PP1 Sand Media Filter Replacement
	50413-05	15,000	-	15,000	Replacement Emissions Analyzer
	50415-06	75,000	-	75,000	Spare 1706 Parts for Pump Plant 4
	50416-01	90,000	-	90,000	Pump Repairs (annual)
	50416-04	30,000	-	30,000	Right Angle Gear Box Repairs (annual)
	50448-01	154,000	-	154,000	STS Maintenance (annual)
	50455-07	20,000	-	20,000	PP4 Generator and Transfer Switch Repl (install)
	50455-08	15,000	-	15,000	New Hub Puller
	50456-05	25,000	-	25,000	PP4 Drainage Improvements (carryover)
Subtotal		<u>\$ 514,000</u>	<u>\$ -</u>	<u>\$ 514,000</u>	
General Fund (70) Total		<u><u>\$ 1,614,000</u></u>	<u><u>\$ (44,000)</u></u>	<u><u>\$ 1,570,000</u></u>	
<u>Engine Project (73)</u>					
	50414-00	\$ 3,260,000	\$ 2,780,720	\$ 6,040,720	New Engines for PP2 and PP3 (carryover)
Engine Project (73) Total		<u><u>\$ 3,260,000</u></u>	<u><u>\$ 2,780,720</u></u>	<u><u>\$ 6,040,720</u></u>	
District Total		<u><u>\$ 4,874,000</u></u>	<u><u>\$ 2,736,720</u></u>	<u><u>\$ 7,610,720</u></u>	

Forecast of Reserves, Revenues & Expenses - Designated

TEHACHAPI-CUMMINGS COUNTY WATER DISTRICT

Forecast of Reserves, Revenues & Expenses - Designated
July 1, 2025 to June 30, 2026

	General Fund (70)	Emergency (71)	Water Banking (72)	Unfunded Pension Liability (74)	Major Repairs & Overhaul (81)	Equip./Infra. Repl./Upgrade (83)	Tax Revenue Liability (85)	Rate Stabilization (87)	Total Designated Reserves
BEGINNING BALANCE ON JULY 1, 2025	\$ 4,212,320	\$ 447,356	\$ 2,887,279	\$ -	\$ 1,900,882	\$ 3,052,950	\$ 1,733,462	\$ 698,214	\$ 14,932,463
REVENUES									
Operating Revenues									
Water Sales	3,155,000	-	100,000	-	-	-	-	-	3,255,000
Water Services	77,750	-	-	-	-	-	-	-	77,750
Other Operating Revenue	155,400	-	-	-	-	-	-	-	155,400
Total Operating Revenues	3,388,150	-	100,000	-	-	-	-	-	3,488,150
Non-Operating Revenues									
General Taxes	7,500,000	-	-	-	-	-	-	-	7,500,000
Special Taxes	-	-	-	-	-	-	-	-	-
Benefit Assessments	-	-	-	9,900	-	-	-	-	9,900
Other Revenue	160,700	17,400	114,100	-	73,800	59,100	67,300	27,100	519,500
Capital Contributions	20,000	-	-	-	-	-	-	-	20,000
Total Non-Operating Revenues	7,680,700	17,400	114,100	9,900	73,800	59,100	67,300	27,100	8,049,400
TOTAL REVENUES	11,068,850	17,400	214,100	9,900	73,800	59,100	67,300	27,100	11,537,550
TRANSFERS FROM OTHER FUNDS									
From Designated Reserve Funds	-	-	-	250,000	-	-	-	-	250,000
From Restricted Reserve Funds	-	-	-	-	-	-	-	-	-
TOTAL TRANSFERS IN	-	-	-	250,000	-	-	-	-	250,000
TOTAL AVAILABLE DURING BUDGET YEAR	15,281,170	464,756	3,101,379	259,900	1,974,682	3,112,050	1,800,762	725,314	26,720,013
EXPENSES									
Salaries & Benefits	3,178,800	-	-	-	-	-	-	-	3,178,800
Operations & Maintenance	4,811,500	-	-	-	-	-	-	-	4,811,500
Debt Service	-	-	-	-	-	-	-	-	-
Capital Outlay	1,570,000	-	-	-	-	-	-	-	1,570,000
TOTAL EXPENSES	9,560,300	-	-	-	-	-	-	-	9,560,300
TRANSFERS TO OTHER FUNDS									
To Designated Reserve Funds	250,000	-	-	-	-	-	-	-	250,000
To Restricted Reserve Funds	2,412,636	-	-	-	-	3,035,004	-	-	5,447,640
TOTAL TRANSFERS OUT	2,662,636	-	-	-	-	3,035,004	-	-	5,697,640
TOTAL EXPENSES AND TRANSFERS OUT	12,222,936	-	-	-	-	3,035,004	-	-	15,257,940
WORKING CAPITAL CONVERSION TO CASH	-	-	-	-	-	(17,946)	-	-	(17,946)
ENDING BALANCE ON JUNE 30, 2026	\$ 3,058,234	\$ 464,756	\$ 3,101,379	\$ 259,900	\$ 1,974,682	\$ 59,100	\$ 1,800,762	\$ 725,314	\$ 11,444,127
DESIGNATIONS									
Minimum of 90 days Working Capital	\$ 2,129,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,129,000
Capital Improvement	-	-	-	-	-	794,000	-	-	794,000
Asset Replacement	-	-	-	-	912,000	-	-	-	912,000
Rate Stabilization	-	-	-	-	-	-	-	216,000	216,000
Unfunded Pension Liability	-	-	-	125,000	-	-	-	-	125,000
Water Banking Contingency	-	-	N/A	-	-	-	-	-	-
Tax Revenue Liability	-	-	-	-	-	-	943,500	-	943,500
Emergency	-	216,000	-	-	-	-	-	-	216,000
Total Designated	2,129,000	216,000	-	125,000	912,000	794,000	943,500	216,000	5,335,500
BALANCE	\$ 929,234	\$ 248,756	\$ 3,101,379	\$ 134,900	\$ 1,062,682	\$ (734,900)	\$ 857,262	\$ 509,314	\$ 6,108,627

General Fund (70) - Summary

Tehachapi-Cummings County Water District
 Revenues & Expenses - General Fund (70) - Summary

Account Description					PY/CY	
	Audited	Audited	Amended	Amended	Budget	
	2023-24 Actual	2024-25 Actual	2024-25 Budget	2025-26 Budget	Amount Change	Pct Chg
Revenues						
Operating Revenues						
Water Sales - Imported	1,934,143	2,621,438	3,335,000	2,830,000	(505,000)	-15%
Water Sales - Surplus	11,020	69,862	65,000	75,000	10,000	15%
Water Sales - Recycled	25,560	21,274	35,000	15,000	(20,000)	-57%
Water Sales - Recharge BWRA	242,539	3,339	225,000	225,000	0	0%
BL Storage Fee	13,114	11,372	10,000	10,000	0	0%
Water Sales - Other	5,559	0	0	0	0	0%
Water Services	80,546	88,238	76,000	77,750	1,750	2%
Other Operating Revenues	135,559	128,115	147,600	155,400	7,800	5%
Total Operating Revenues	2,448,040	2,943,638	3,893,600	3,388,150	(505,450)	-13%
Non-Operating Revenues						
General Taxes	7,194,224	7,327,388	7,200,000	7,500,000	300,000	4%
Other Revenues	180,223	385,396	358,000	160,700	(197,300)	-55%
Capital Contributions	8,100	9,850	20,000	20,000	0	0%
Total Non-Operating Revenues	7,382,547	7,722,634	7,578,000	7,680,700	102,700	1%
Total Revenues	9,830,587	10,666,272	11,471,600	11,068,850	(402,750)	-4%
Expenses						
Salaries & Benefits						
Salaries & Wages	2,058,488	1,963,715	2,124,500	2,231,200	106,700	5%
Benefits	1,630,668	2,067,210	1,148,100	947,600	(200,500)	-17%
Total Salaries & Benefits	3,689,156	4,030,925	3,272,600	3,178,800	(93,800)	-3%
Operations & Maintenance						
Administrative/General	793,059	565,791	555,100	573,100	18,000	3%
Utilities	51,202	68,382	62,000	70,000	8,000	13%
Automobiles & Equipment	177,950	152,615	205,000	201,000	(4,000)	-2%
System Operations	2,454,156	1,635,763	2,800,000	2,105,000	(695,000)	-25%
Maintenance	807,769	997,194	998,400	1,189,900	191,500	19%
Services	200,091	230,884	278,000	358,500	80,500	29%
Government & Regulatory	76,511	255,319	345,300	314,000	(31,300)	-9%
Non-Cash Expenses	1,037,971	1,068,804	0	0	0	0%
Total Operations & Maintenance	5,598,709	4,974,752	5,243,800	4,811,500	(432,300)	-8%

Tehachapi-Cummings County Water District
 Revenues & Expenses - General Fund (70) - Summary

Account Description						PY/CY	
	Audited	Audited	Amended	Amended	Budget		
	2023-24 Actual	2024-25 Actual	2024-25 Budget	2025-26 Budget	Amount Change	Pct Chg	
Debt Service							
Principal Payments	0	0	530,000	0	(530,000)	-100%	
Interest Expense	464,850	0	521,250	0	(521,250)	-100%	
Debt Service Fees	5,000	0	0	0	0	0%	
Total Debt Service	469,850	0	1,051,250	0	(1,051,250)	-100%	
Capital Outlay							
Pumping Plants	458,384	336,544	380,000	300,000	(80,000)	-21%	
Mainline Pipeline	0	0	0	20,000	20,000	100%	
Dams & Reservoir	0	6,052	20,000	20,000	0	0%	
Transmission System	178,076	98,901	90,000	444,000	354,000	393%	
General Office, Shop & Equipment	654,759	208,511	710,000	786,000	76,000	11%	
Water Reclamation & Recovery	241,624	93,740	700,000	0	(700,000)	-100%	
Total Capital Outlay	1,532,843	743,748	1,900,000	1,570,000	(330,000)	-17%	
Total Expenses	11,290,558	9,749,425	11,467,650	9,560,300	(1,907,350)	-17%	
<i>Net Income (Loss) Before Transfers</i>	<i>(1,459,971)</i>	<i>916,847</i>	<i>3,950</i>	<i>1,508,550</i>	<i>1,504,600</i>		
Reserves							
Beginning Balances	4,553,452	2,679,951	2,679,951	4,212,320	1,532,369		
Transfers In	1,900,000	0	0	0	0		
Transfers Out	(2,313,530)	(2,022,572)	(346,400)	(2,662,636)	(2,316,236)		
Net Transfers	(413,530)	(2,022,572)	(346,400)	(2,662,636)	(2,316,236)		
Net To (From) Reserves	(1,873,501)	(1,105,725)	(342,450)	(1,154,086)	(811,636)		
Change in Non-Cash Items	0	2,638,094	0	0	0		
Ending Balances	2,679,951	4,212,320	2,337,501	3,058,234	720,733		

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General Fund (70) - Account Detail

Tehachapi-Cummings County Water District
 Revenues & Expenses - General Fund (70)

Acct. No.	Account Description					PY/CY	
		Audited 2023-24 Actual	Audited 2024-25 Actual	Amended 2024-25 Budget	Amended 2025-26 Budget	Budget Amount Change	Budget Pct Chg
REVENUES							
OPERATING REVENUES							
Water Sales							
40101	Water Sales - Agriculture	1,398,397	2,090,100	2,625,000	2,400,000	(225,000)	-9%
40102	Water Sales - Term M & I	464,408	465,022	550,000	300,000	(250,000)	-45%
40103	Water Sales - Regular M & I	36,432	22,495	125,000	60,000	(65,000)	-52%
40104	Water Sales - Wheeled Water	34,906	43,821	35,000	70,000	35,000	100%
40105	Water Sales - Surplus	11,020	69,862	65,000	75,000	10,000	15%
40106	Water Sales - Recycled Water	25,560	21,274	35,000	15,000	(20,000)	-57%
40107	Water Sales - Recharge BWRA	242,539	3,339	225,000	225,000	0	0%
40108	BL Storage Fee	13,114	11,372	10,000	10,000	0	0%
40110	Water Sales - Other	5,559	0	0	0	0	0%
Water Services							
40111	Recurring Service Charges	9,954	10,327	9,300	9,300	0	0%
40112	Recharge Surcharge - Cummings	13,544	13,255	8,500	8,500	0	0%
40113	Recharge Surcharge - Tehachapi	505	1,163	1,000	1,000	0	0%
40114	Standby Fees	34,749	41,213	41,200	42,950	1,750	4%
40115	Connection Fees	580	585	2,000	2,000	0	0%
40116	Delinquent Charges	478	238	1,000	1,000	0	0%
40117	Spreading Loss Surcharge-Cummings	19,891	19,436	12,000	12,000	0	0%
40118	Spreading Loss Surcharge-Tehachapi	845	2,021	1,000	1,000	0	0%
Other Operating Revenues							
40122	Reimbursement - Health Insurance	25,254	17,139	18,300	25,600	7,300	40%
40123	Reimbursement - Flood Control Maint.	76,194	77,695	102,300	102,800	500	0%
40125	Reimbursement - Insurance Claims	0	10,769	0	0	0	0%
40126	Reimbursement - Other Operating	19,034	20,476	25,000	25,000	0	0%
40127	Other Operating Revenue	15,077	2,036	2,000	2,000	0	0%
TOTAL OPERATING REVENUES		2,448,040	2,943,638	3,893,600	3,388,150	(505,450)	-13%
NON-OPERATING REVENUES							
General Taxes							
40201	Current Year Property Taxes	6,800,529	6,992,105	6,961,000	7,226,000	265,000	4%
40202	Prior Year Property Taxes	29,084	16,902	36,000	36,000	0	0%
40203	Homeowners Property Tax Relief	36,895	30,858	35,000	35,000	0	0%
40204	Redevelopment Agency Pass-through	322,917	283,160	165,000	200,000	35,000	21%
40205	Property Tax - Penalties/Other	4,799	4,363	3,000	3,000	0	0%
Other Revenues							
40231	Interest Earnings	147,966	352,679	356,400	159,100	(197,300)	-55%
40232	Unrealized Gain/(Loss)	12,918	43,495	0	0	0	0%
40234	Rents and Royalties	1,559	2,491	1,600	1,600	0	0%
40239	Other Non-Operating Revenue	280	1,835	0	0	0	0%
40299	Gain/(Loss) on Sale of Asset	17,500	(15,104)	0	0	0	0%

Tehachapi-Cummings County Water District
 Revenues & Expenses - General Fund (70)

PY/CY

Acct. No.	Account Description	Audited	Audited	Amended	Amended	Budget	
		2023-24 Actual	2024-25 Actual	2024-25 Budget	2025-26 Budget	Amount Change	Pct Chg
	Capital Contributions						
40244	Reimbursement - New Connections	8,100	9,850	20,000	20,000	0	0%
	TOTAL NON-OPERATING REVENUES	7,382,547	7,722,634	7,578,000	7,680,700	102,700	1%
	TOTAL REVENUES	9,830,587	10,666,272	11,471,600	11,068,850	(402,750)	-4%

EXPENSES							
	SALARIES & BENEFITS						
	Salaries & Wages						
50112	Salaries & Wages	2,004,506	1,921,336	2,070,000	2,181,000	111,000	5%
50114	Overtime & Holiday	51,758	42,361	54,500	50,200	(4,300)	-8%
50119	Compensated Absence Adjustment	2,224	18	0	0	0	0%
	Benefits						
50121	FICA/MEDI	155,915	149,717	163,000	171,000	8,000	5%
50122	Workers Compensation	36,156	30,442	33,000	31,800	(1,200)	-4%
50124	Health Insurance	459,208	442,751	502,800	512,500	9,700	2%
50125	Health Insurance - Reimbursable	25,351	14,921	18,300	25,600	7,300	40%
50127	Retirement	184,360	191,728	200,000	205,200	5,200	3%
50128	Tuition Reimbursements	0	0	2,000	1,500	(500)	-25%
50129	GASB 68 Pension Expense Adjustment	(348,039)	1,024,211	0	0	0	0%
50130	GASB 75 OPEB Expense Adjustment	(43,726)	(15,621)	0	0	0	0%
50131	Retiree Medical Contribution	7,743	0	0	0	0	0%
50132	Retirement - Annual Lump Sum & UAL	1,153,700	229,061	229,000	0	(229,000)	-100%
	TOTAL SALARIES & BENEFITS	3,689,156	4,030,925	3,272,600	3,178,800	(93,800)	-3%

OPERATIONS & MAINTENANCE							
	Administrative/General						
50201	Public Information & Notices	3,114	1,956	2,500	3,200	700	28%
50202	Books/Periodicals/Subscriptions	58	60	500	200	(300)	-60%
50203	Printing	3,511	1,674	2,500	2,500	0	0%
50204	Postage & Shipping	4,382	2,987	4,000	5,000	1,000	25%
50205	Office Supplies	9,310	11,254	13,000	14,000	1,000	8%
50206	Office Computer & Machinery	47,402	41,666	47,000	55,000	8,000	17%
50207	Bank & Administrative Services	705	3,585	2,000	2,200	200	10%
50208	County Collection Charges	60,584	62,153	68,000	68,000	0	0%
50209	Memberships	34,117	34,771	36,000	40,000	4,000	11%
50210	Directors' Fees	11,159	8,800	16,000	16,000	0	0%
50211	Training & Travel	26,865	36,361	52,000	44,700	(7,300)	-14%
50213	Recruitment	888	864	3,000	1,500	(1,500)	-50%
50214	Awards & Recognition	13,506	6,771	5,000	5,000	0	0%
50215	Safety Program & Supplies	21,282	16,666	23,600	23,600	0	0%
50216	Legal	531,036	310,874	250,000	250,000	0	0%

Tehachapi-Cummings County Water District
 Revenues & Expenses - General Fund (70)

Acct. No.	Account Description					PY/CY	
		Audited 2023-24 Actual	Audited 2024-25 Actual	Amended 2024-25 Budget	Amended 2025-26 Budget	Budget Amount Change	Budget Pct Chg
50217	Audit	24,315	25,349	29,000	41,200	12,200	42%
50219	Water Conservation Program	825	0	1,000	1,000	0	0%
	Utilities						
50221	Electricity - Office/Shops	21,886	24,023	24,000	24,000	0	0%
50222	Natural Gas - Office/Shops	4,411	2,168	8,000	5,000	(3,000)	-38%
50226	Phone - Internet & Communications	24,905	42,191	30,000	41,000	11,000	37%
	Automobiles & Equipment						
50231	Auto/Equipment - Gas & Oil	99,609	86,871	116,000	112,000	(4,000)	-3%
50232	Automobile Repair	59,354	52,320	58,500	58,500	0	0%
50233	Equipment Repairs	15,946	9,689	23,000	23,000	0	0%
50234	Equipment Rentals	2,237	2,144	5,000	5,000	0	0%
50238	Shop Supplies	804	1,591	2,500	2,500	0	0%
	System Operations						
50242	Natural Gas - Pumping	2,032,948	1,163,627	2,100,000	1,600,000	(500,000)	-24%
50243	Engine Oil & Fluids- Pumping	220,753	163,279	200,000	200,000	0	0%
50244	Electricity - Pumping	135,475	199,780	416,000	225,000	(191,000)	-46%
50245	Electricity - Pipeline	2,709	70,050	55,000	55,000	0	0%
50247	Operation of Joint Turnout	4,741	0	5,000	5,000	0	0%
50248	Cross Valley Canal O & M	9,170	12,583	19,000	15,000	(4,000)	-21%
50249	Source of Supply - Recycled & Other	48,360	26,444	0	5,000	5,000	100%
50250	Delta Conveyance (f.k.a. CA Water Fix)	0	0	5,000	0	(5,000)	-100%
	Maintenance						
50251	Maintenance - Pump Plants	463,879	503,352	500,000	600,000	100,000	20%
50252	Maintenance - Natural Gas Pipeline	38,268	37,996	50,000	40,000	(10,000)	-20%
50253	Maintenance - Pipeline	24,539	128,999	75,000	150,000	75,000	100%
50254	Maintenance - Reservoir	36,333	27,958	25,000	25,000	0	0%
50255	Maintenance - Access Roads	13,609	0	15,000	15,000	0	0%
50256	Maintenance - Control System	74,477	67,470	80,000	90,000	10,000	13%
50257	Maintenance - Cogeneration Plant	0	0	1,000	1,000	0	0%
50258	Maintenance - Wells & Boosters	5,968	16,784	24,000	24,000	0	0%
50259	Maintenance - Flood Control Facilities	145	3,863	5,000	5,000	0	0%
50260	Maintenance - Recharge Facilities	8,529	12,539	15,000	15,000	0	0%
50261	Maintenance - Office & Grounds	37,471	34,730	38,000	35,000	(3,000)	-8%
50262	Maintenance - Public Water System	3,140	0	5,000	5,000	0	0%
50264	Customer Meters	73,481	98,951	125,000	125,000	0	0%
50266	Welding Supplies	2,816	825	6,000	5,500	(500)	-8%
50267	Pipeline Materials	9,614	48,441	18,000	40,000	22,000	122%
50268	Small Tools - Pumping	10,480	9,882	12,000	10,000	(2,000)	-17%
50269	Small Tools - Pipeline	5,020	5,404	4,400	4,400	0	0%
	Services						
50271	Outside Service	12,670	12,019	20,500	15,500	(5,000)	-24%
50272	GIS System and Service	16,313	13,805	25,000	62,000	37,000	148%

Tehachapi-Cummings County Water District
 Revenues & Expenses - General Fund (70)

Acct. No.	Account Description					PY/CY	
		Audited 2023-24 Actual	Audited 2024-25 Actual	Amended 2024-25 Budget	Amended 2025-26 Budget	Budget Amount Change	Budget Pct Chg
50275	Engineering	0	0	7,500	7,500	0	0%
50276	Consulting	32,265	45,177	53,000	58,000	5,000	9%
50277	Uniforms	15,587	16,188	17,000	17,000	0	0%
50278	Lab Analysis	2,368	3,027	5,000	3,500	(1,500)	-30%
50279	Insurance & Bonds	120,888	140,668	150,000	195,000	45,000	30%
	Government & Regulatory						
50281	Emissions Compliance	52,971	64,054	65,000	45,000	(20,000)	-31%
50282	Government Fees/Taxes - Pumping	0	168,798	225,000	225,000	0	0%
50283	CA Use Tax	2,459	0	5,000	0	(5,000)	-100%
50284	Regulatory Fees - Other	20,461	22,072	23,000	43,000	20,000	87%
50285	Certification Fees	620	395	1,300	1,000	(300)	-23%
50286	Elections	0	0	26,000	0	(26,000)	-100%
	Non-Cash Expenses						
50292	Depreciation	1,037,971	1,068,804	0	0	0	0%
	TOTAL OPERATIONS & MAINTENANCE	5,598,709	4,974,752	5,243,800	4,811,500	(432,300)	-8%
	DEBT SERVICE						
	Principal Payments						
50303	Principal - Engine Replacement Financing	0	0	530,000	0	(530,000)	-100%
	Interest Expense						
50313	Interest - Engine Replacement Financing	464,850	0	521,250	0	(521,250)	-100%
	Debt Service Fees						
50322	Cost of Issuance	1,250	0	0	0	0	0%
50323	US Bank Admin Charges & Fees	3,750	0	0	0	0	0%
	TOTAL DEBT SERVICE	469,850	0	1,051,250	0	(1,051,250)	-100%
	CAPITAL OUTLAY						
	Pumping Plants						
50411	Replacement Pumps	0	167,318	180,000	0	(180,000)	-100%
50412	Pump Plant Improvements	26,131	19,800	20,000	90,000	70,000	350%
50413	Control System Improvements	43,798	32,345	30,000	15,000	(15,000)	-50%
50415	Engine Overhauls	149,744	0	0	75,000	75,000	100%
50416	Pump Overhauls	238,711	117,081	150,000	120,000	(30,000)	-20%
	Mainline Pipeline						
50421	Cathodic Protection	0	0	0	20,000	20,000	100%
	Dams & Reservoir						
50431	Road Repair	0	6,052	20,000	20,000	0	0%
	Transmission System						
50448	Upgrade/R&M/Rebuild Wells & Tanks	101,851	70,000	70,000	154,000	84,000	120%
50449	Pipeline Replacement/Rehabilitation	76,225	28,901	20,000	290,000	270,000	1350%

Tehachapi-Cummings County Water District
 Revenues & Expenses - General Fund (70)

PY/CY

Acct. No.	Account Description	Audited	Audited	Amended	Amended	PY/CY	
		2023-24 Actual	2024-25 Actual	2024-25 Budget	2025-26 Budget	Amount Change	Pct Chg
General Office, Shop & Equipment							
50451	Vehicles	285,796	14,638	20,000	0	(20,000)	-100%
50452	Storage Facility Construction	0	1,000	300,000	355,000	55,000	18%
50453	Building Remodel	0	4,353	50,000	80,000	30,000	60%
50455	Equipment	286,660	187,020	180,000	326,000	146,000	81%
50456	Building Improvements	82,303	0	25,000	25,000	0	0%
50460	Intangible Assets	0	1,500	135,000	0	(135,000)	-100%
Water Reclamation & Recovery							
50485	Recovery Well Improvements	241,624	93,740	100,000	0	(100,000)	-100%
50488	Cummings Valley Extraction Well	0	0	600,000	0	(600,000)	-100%
	TOTAL CAPITAL OUTLAY	1,532,843	743,748	1,900,000	1,570,000	(330,000)	-17%
	TOTAL EXPENSES	11,290,558	9,749,425	11,467,650	9,560,300	(1,907,350)	-17%
	NET INCOME (LOSS)	(1,459,971)	916,847	3,950	1,508,550	1,504,600	

RESERVES						
	BEGINNING BALANCES	4,553,452	2,679,951	2,679,951	4,212,320	1,532,369
	TRANSFERS IN	1,900,000	0	0	0	0
	TRANSFERS OUT	(2,313,530)	(2,022,572)	(346,400)	(2,662,636)	(2,316,236)
	NET TO (FROM) RESERVES	(1,873,501)	(1,105,725)	(342,450)	(1,154,086)	(811,636)
	CHANGE IN NON-CASH ITEMS	0	2,638,094	0	0	0
	ENDING BALANCES	2,679,951	4,212,320	2,337,501	3,058,234	720,733

Administration Department (70-01)

Tehachapi-Cummings County Water District
 Expenses - General Fund, Admin. Dept. (70-01)

PY/CY

Acct. No.	Account Description	Audited	Audited	Amended	Amended	PY/CY	
		2023-24 Actual	2024-25 Actual	2024-25 Budget	2025-26 Budget	Amount Change	Pct Chg
EXPENSES							
	SALARIES & BENEFITS						
	Salaries & Wages						
50112	Salaries & Wages	787,496	766,154	778,000	839,700	61,700	8%
50114	Overtime & Holiday	294	686	1,500	1,300	(200)	-13%
50119	Compensated Absence Adjustment	4,458	(3,918)	0	0	0	0%
	Benefits						
50121	FICA/MEDI	58,877	58,157	60,000	64,000	4,000	7%
50122	Workers Compensation	4,144	3,597	3,500	3,500	0	0%
50124	Health Insurance	164,238	169,876	187,800	186,200	(1,600)	-1%
50125	Health Insurance - Reimbursable	25,351	14,921	18,300	25,600	7,300	40%
50127	Retirement	64,576	67,860	70,000	74,900	4,900	7%
50128	Tuition Reimbursements	0	0	1,000	1,000	0	0%
50129	GASB 68 Pension Expense Adjustment	(348,039)	358,474	0	0	0	0%
50130	GASB 75 OPEB Expense Adjustment	(43,726)	(5,639)	0	0	0	0%
50131	Retiree Medical Contribution	7,743	0	0	0	0	0%
50132	Retirement - Annual Lump Sum & UAL	439,591	52,923	53,000	0	(53,000)	-100%
	TOTAL SALARIES & BENEFITS	1,165,003	1,483,091	1,173,100	1,196,200	23,100	2%

	OPERATIONS & MAINTENANCE						
	Administrative/General						
50201	Public Information & Notices	3,114	1,956	2,500	3,200	700	28%
50202	Books/Periodicals/Subscriptions	58	60	500	200	(300)	-60%
50203	Printing	3,511	1,674	2,500	2,500	0	0%
50204	Postage & Shipping	4,382	2,987	4,000	5,000	1,000	25%
50205	Office Supplies	9,310	11,254	13,000	14,000	1,000	8%
50206	Office Computer & Machinery	47,402	41,666	47,000	55,000	8,000	17%
50207	Bank & Administrative Services	705	3,585	2,000	2,200	200	10%
50208	County Collection Charges	60,584	62,153	68,000	68,000	0	0%
50209	Memberships	34,117	34,771	36,000	40,000	4,000	11%
50210	Directors' Fees	11,159	8,800	16,000	16,000	0	0%
50211	Training & Travel	24,050	16,258	30,000	30,000	0	0%
50213	Recruitment	552	0	2,000	500	(1,500)	-75%
50214	Awards & Recognition	13,506	6,771	5,000	5,000	0	0%
50215	Safety Program & Supplies	18,118	13,956	20,000	20,000	0	0%
50216	Legal	531,036	310,874	250,000	250,000	0	0%
50217	Audit	24,315	25,349	29,000	41,200	12,200	42%
50219	Water Conservation Program	825	0	1,000	1,000	0	0%

Tehachapi-Cummings County Water District
Expenses - General Fund, Admin. Dept. (70-01)

Acct. No.	Account Description					PY/CY	
		Audited 2023-24 Actual	Audited 2024-25 Actual	Amended 2024-25 Budget	Amended 2025-26 Budget	Amount Change	Pct Chg
	Utilities						
50221	Electricity - Office/Shops	21,886	24,023	24,000	24,000	0	0%
50222	Natural Gas - Office/Shops	4,411	2,168	8,000	5,000	(3,000)	-38%
50226	Phone - Internet & Communications	24,905	42,191	30,000	41,000	11,000	37%
	Automobiles & Equipment						
50231	Auto/Equipment - Gas & Oil	4,502	2,861	10,000	6,000	(4,000)	-40%
50232	Automobile Repair	2,349	2,645	3,500	3,500	0	0%
50234	Equipment Rentals	0	0	500	500	0	0%
	System Operations						
50248	Cross Valley Canal O & M	9,170	12,583	19,000	15,000	(4,000)	-21%
50249	Source of Supply - Recycled & Other	48,360	26,444	0	5,000	5,000	100%
50250	Delta Conveyance (f.k.a. CA Water Fix)	0	0	5,000	0	(5,000)	-100%
	Maintenance						
50261	Maintenance - Office & Grounds	37,471	34,730	38,000	35,000	(3,000)	-8%
	Services						
50271	Outside Service	2,535	1,944	8,000	3,000	(5,000)	-63%
50272	GIS System and Service	16,313	13,805	25,000	62,000	37,000	148%
50275	Engineering	0	0	2,500	2,500	0	0%
50276	Consulting	32,265	45,177	50,000	55,000	5,000	10%
50279	Insurance & Bonds	120,888	140,668	150,000	195,000	45,000	30%
	Government & Regulatory						
50283	CA Use Tax	2,459	0	5,000	0	(5,000)	-100%
50284	Regulatory Fees - Other	20,461	22,072	22,000	22,000	0	0%
50285	Certification Fees	620	395	1,300	1,000	(300)	-23%
50286	Elections	0	0	26,000	0	(26,000)	-100%
	Non-Cash Expenses						
50292	Depreciation	1,037,971	1,068,804	0	0	0	0%
	TOTAL OPERATIONS & MAINTENANCE	2,173,310	1,982,624	956,300	1,029,300	73,000	8%
	DEBT SERVICE						
	Principal Payments						
50303	Principal - Engine Replacement Financing	0	0	530,000	0	(530,000)	-100%
	Interest Expense						
50313	Interest - Engine Replacement Financing	464,850	0	521,250	0	(521,250)	-100%
	Debt Service Fees						
50322	Cost of Issuance	1,250	0	0	0	0	0%
50323	US Bank Admin Charges & Fees	3,750	0	0	0	0	0%
	TOTAL DEBT SERVICE	469,850	0	1,051,250	0	(1,051,250)	-100%

Tehachapi-Cummings County Water District
 Expenses - General Fund, Admin. Dept. (70-01)

Acct. No.	Account Description	Audited	Audited	Amended	Amended	PY/CY Budget	
		2023-24 Actual	2024-25 Actual	2024-25 Budget	2025-26 Budget	Amount Change	Pct Chg
	CAPITAL OUTLAY						
	General Office, Shop & Equipment						
50452	Storage Facility Construction	0	1,000	300,000	355,000	55,000	18%
50453	Building Remodel	0	4,353	50,000	80,000	30,000	60%
50455	Equipment	164,884	18,684	20,000	0	(20,000)	-100%
50456	Building Improvements	47,664	0	0	0	0	0%
50460	Intangible Assets	0	1,500	135,000	0	(135,000)	-100%
	TOTAL CAPITAL OUTLAY	212,548	25,537	505,000	435,000	(70,000)	-14%
	TOTAL EXPENSES	4,020,711	3,491,252	3,685,650	2,660,500	(1,025,150)	-28%

Pipeline Department (70-02)

Tehachapi-Cummings County Water District
Expenses - General Fund, Pipeline Dept. (70-02)

PY/CY

Acct. No.	Account Description	Audited	Audited	Amended	Amended	Budget	
		2023-24 Actual	2024-25 Actual	2024-25 Budget	2025-26 Budget	Amount Change	Pct Chg
EXPENSES							
	SALARIES & BENEFITS						
	Salaries & Wages						
50112	Salaries & Wages	501,650	542,913	580,000	645,800	65,800	11%
50114	Overtime & Holiday	18,364	20,048	21,000	18,500	(2,500)	-12%
50119	Compensated Absence Adjustment	(2,348)	(3,357)	0	0	0	0%
	Benefits						
50121	FICA/MEDI	39,781	43,067	46,000	51,000	5,000	11%
50122	Workers Compensation	14,782	13,144	13,800	14,000	200	1%
50124	Health Insurance	106,417	113,508	135,500	165,000	29,500	22%
50125	Health Insurance - Reimbursable	0	0	0	0	0	0%
50127	Retirement	50,966	55,454	60,000	57,400	(2,600)	-4%
50128	Tuition Reimbursements	0	0	500	0	(500)	-100%
50129	GASB 68 Pension Expense Adjustment	0	297,021	0	0	0	0%
50130	GASB 75 OPEB Expense Adjustment	0	(4,796)	0	0	0	0%
50131	Retiree Medical Contribution	0	0	0	0	0	0%
50132	Retirement - Annual Lump Sum & UAL	288,924	88,371	88,000	0	(88,000)	-100%
	TOTAL SALARIES & BENEFITS	1,018,536	1,165,373	944,800	951,700	6,900	1%

	OPERATIONS & MAINTENANCE						
	Administrative/General						
50211	Training & Travel	50	83	2,000	4,700	2,700	135%
50213	Recruitment	336	624	500	500	0	0%
50215	Safety Program & Supplies	1,736	923	2,000	2,000	0	0%
	Automobiles & Equipment						
50231	Auto/Equipment - Gas & Oil	47,925	42,399	60,000	60,000	0	0%
50232	Automobile Repair	28,815	16,777	20,000	20,000	0	0%
50233	Equipment Repairs	13,964	5,900	20,000	20,000	0	0%
50234	Equipment Rentals	0	77	1,500	1,500	0	0%
50238	Shop Supplies	0	38	1,500	1,500	0	0%
	System Operations						
50245	Electricity - Pipeline	2,709	70,050	55,000	55,000	0	0%
50247	Operation of Joint Turnout	4,741	0	5,000	5,000	0	0%
	Maintenance						
50253	Maintenance - Pipeline	24,539	128,999	75,000	150,000	75,000	100%
50254	Maintenance - Reservoir	36,333	27,958	25,000	25,000	0	0%
50255	Maintenance - Access Roads	13,609	0	15,000	15,000	0	0%
50257	Maintenance - Cogeneration Plant	0	0	1,000	1,000	0	0%
50258	Maintenance - System Wells & Boosters	5,968	16,784	24,000	24,000	0	0%
50259	Maintenance - Flood Control Facilities	145	3,863	5,000	5,000	0	0%
50260	Maintenance - Recharge Facilities	8,529	12,539	15,000	15,000	0	0%
50262	Maintenance - Public Water System	3,140	0	5,000	5,000	0	0%

Tehachapi-Cummings County Water District
 Expenses - General Fund, Pipeline Dept. (70-02)

PY/CY

Acct. No.	Account Description	Audited	Audited	Amended	Amended	Budget	
		2023-24 Actual	2024-25 Actual	2024-25 Budget	2025-26 Budget	Amount Change	Pct Chg
50264	Customer Meters	73,481	98,951	125,000	125,000	0	0%
50266	Welding Supplies	2,654	423	3,200	3,200	0	0%
50267	Pipeline Materials	9,614	48,441	18,000	40,000	22,000	122%
50269	Small Tools - Pipeline	5,020	5,404	4,400	4,400	0	0%
	Services						
50271	Outside Service	0	0	1,500	1,500	0	0%
50276	Consulting	0	0	1,000	1,000	0	0%
50277	Uniforms	2,026	2,105	3,000	3,000	0	0%
50278	Lab Analysis	2,368	3,027	5,000	3,500	(1,500)	-30%
	Government & Regulatory						
50285	Certification Fees	0	0	0	0	0	0%
	TOTAL OPERATIONS & MAINTENANCE	287,702	485,365	493,600	591,800	98,200	20%
	CAPITAL OUTLAY						
	Mainline Pipeline						
50421	Cathodic Protection	0	0	0	20,000	20,000	100%
	Dams & Reservoir						
50431	Road Repair	0	6,052	20,000	20,000	0	0%
	Transmission System						
50449	Pipeline Replacement/Rehabilitation	76,225	28,901	20,000	290,000	270,000	1350%
	General Office, Shop & Equipment						
50451	Vehicles	97,398	14,638	20,000	0	(20,000)	-100%
50455	Equipment	7,349	76,641	80,000	291,000	211,000	264%
	Water Reclamation						
50485	Recovery Well Improvements	241,624	93,740	100,000	0	(100,000)	-100%
50488	Cummings Valley Extraction Well	0	0	600,000	0	(600,000)	-100%
	TOTAL CAPITAL OUTLAY	422,596	219,972	840,000	621,000	(219,000)	-26%
	TOTAL EXPENSES	1,728,834	1,870,710	2,278,400	2,164,500	(113,900)	-5%

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Pumping Department (70-03)

Tehachapi-Cummings County Water District
 Expenses - General Fund, Pumping Dept. (70-03)

PY/CY

		Audited	Audited	Amended	Amended	PY/CY	
						Budget	
Acct. No.	Account Description	2023-24 Actual	2024-25 Actual	2024-25 Budget	2025-26 Budget	Amount Change	Pct Chg
EXPENSES							
SALARIES & BENEFITS							
Salaries & Wages							
50112	Salaries & Wages	715,360	612,269	712,000	695,500	(16,500)	-2%
50114	Overtime & Holiday	33,100	21,627	32,000	30,400	(1,600)	-5%
50119	Compensated Absence Adjustment	114	7,293	0	0	0	0%
Benefits							
50121	FICA/MEDI	57,257	48,493	57,000	56,000	(1,000)	-2%
50122	Workers Compensation	17,230	13,701	15,700	14,300	(1,400)	-9%
50124	Health Insurance	188,553	159,367	179,500	161,300	(18,200)	-10%
50127	Retirement	68,818	68,414	70,000	72,900	2,900	4%
50128	Tuition Reimbursements	0	0	500	500	0	0%
50129	GASB 68 Pension Expense Adjustment	0	368,716	0	0	0	0%
50130	GASB 75 OPEB Expense Adjustment	0	(5,186)	0	0	0	0%
50131	Retiree Medical Contribution	0	0	0	0	0	0%
50132	Retirement - Annual Lump Sum & UAL	425,185	87,767	88,000	0	(88,000)	-100%
TOTAL SALARIES & BENEFITS		1,505,617	1,382,461	1,154,700	1,030,900	(123,800)	-11%
OPERATIONS & MAINTENANCE							
Administrative/General							
50211	Training & Travel	2,765	20,020	20,000	10,000	(10,000)	-50%
50213	Recruitment		240	500	500	0	0%
50215	Safety Program & Supplies	1,428	1,787	1,600	1,600	0	0%
Automobiles & Equipment							
50231	Auto/Equipment - Gas & Oil	47,182	41,611	46,000	46,000	0	0%
50232	Automobile Repair	28,190	32,898	35,000	35,000	0	0%
50233	Equipment Repairs	1,982	3,789	3,000	3,000	0	0%
50234	Equipment Rentals	2,237	2,067	3,000	3,000	0	0%
50238	Shop Supplies	804	1,553	1,000	1,000	0	0%
System Operations							
50242	Natural Gas - Pumping	2,032,948	1,163,627	2,100,000	1,600,000	(500,000)	-24%
50243	Engine Oil & Fluids- Pumping	220,753	163,279	200,000	200,000	0	0%
50244	Electricity - Pumping	135,475	199,780	416,000	225,000	(191,000)	-46%
Maintenance							
50251	Maintenance - Pump Plants	463,879	503,352	500,000	600,000	100,000	20%
50252	Maintenance - Natural Gas Pipeline	38,268	37,996	50,000	40,000	(10,000)	-20%
50256	Maintenance - Control System	74,477	67,470	80,000	90,000	10,000	13%
50266	Welding Supplies	162	402	2,800	2,300	(500)	-18%
50268	Small Tools - Pumping	10,480	9,882	12,000	10,000	(2,000)	-17%

Tehachapi-Cummings County Water District
 Expenses - General Fund, Pumping Dept. (70-03)

PY/CY

Acct. No.	Account Description	Audited	Audited	Amended	Amended	Budget	
		2023-24 Actual	2024-25 Actual	2024-25 Budget	2025-26 Budget	Amount Change	Pct Chg
	Services						
50271	Outside Service	10,135	10,075	11,000	11,000	0	0%
50275	Engineering	0	0	5,000	5,000	0	0%
50276	Consulting	0	0	2,000	2,000	0	0%
50277	Uniforms	13,561	14,083	14,000	14,000	0	0%
	Government & Regulatory						
50281	Emissions Compliance	52,971	64,054	65,000	45,000	(20,000)	-31%
50282	Government Fees/Taxes - Pumping	0	168,798	225,000	225,000	0	0%
50284	Regulatory Fees - Other	0	0	1,000	21,000	20,000	2000%
	TOTAL OPERATIONS & MAINTENANCE	3,137,697	2,506,763	3,793,900	3,190,400	(603,500)	-16%
	CAPITAL OUTLAY						
	Pumping Plants						
50411	Replacement Pumps	0	167,318	180,000	0	(180,000)	-100%
50412	Pump Plant Improvements	26,131	19,800	20,000	90,000	70,000	350%
50413	Control System Improvements	43,798	32,345	30,000	15,000	(15,000)	-50%
50415	Engine Overhauls	149,744	0	0	75,000	75,000	100%
50416	Pump Overhauls	238,711	117,081	150,000	120,000	(30,000)	-20%
	Transmission System						
50448	Upgrade/R&M/Rebuild Wells & Tanks	101,851	70,000	70,000	154,000	84,000	120%
	General Office, Shop & Equipment						
50451	Vehicles	188,398	0	0	0	0	0%
50455	Equipment	114,427	91,695	80,000	35,000	(45,000)	-56%
50456	Building Improvements	34,639	0	25,000	25,000	0	0%
	TOTAL CAPITAL OUTLAY	897,699	498,239	555,000	514,000	(41,000)	-7%
	TOTAL EXPENSES	5,541,013	4,387,463	5,503,600	4,735,300	(768,300)	-14%

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Other Board-designated Reserve Funds - Account Detail

Tehachapi-Cummings County Water District
 Revenues & Expenses - Emergency (71)

PY/CY

Acct. No.	Account Description	Audited	Audited	Amended	Amended	Budget	
		2023-24 Actual	2024-25 Actual	2024-25 Budget	2025-26 Budget	Amount Change	Pct Chg
REVENUES							
	NON-OPERATING REVENUES						
	Other Revenues						
40231	Interest Earnings	12,077	20,539	17,000	17,400	400	2%
40232	Unrealized Gain/(Loss)	1,976	11,034	0	0	0	0%
	TOTAL NON-OPERATING REVENUES	14,053	31,573	17,000	17,400	400	2%
	TOTAL REVENUES	14,053	31,573	17,000	17,400	400	2%
EXPENSES							
	TOTAL EXPENSES	0	0	0	0	0	0%
	<i>NET INCOME (LOSS)</i>	<i>14,053</i>	<i>31,573</i>	<i>17,000</i>	<i>17,400</i>	<i>400</i>	
RESERVES							
	BEGINNING BALANCES	412,896	426,949	426,949	447,356	20,407	
	TRANSFERS IN	0	0	0	0	0	
	TRANSFERS OUT	0	0	0	0	0	
	NET TO (FROM) RESERVES	14,053	31,573	17,000	17,400	400	
	CHANGE IN NON-CASH ITEMS	0	(11,166)	0	0	0	
	ENDING BALANCES	426,949	447,356	443,949	464,756	20,807	

Tehachapi-Cummings County Water District
 Revenues & Expenses - Water Banking (72)

PY/CY

Acct. No.	Account Description	Audited	Audited	Amended	Amended	Budget	
		2023-24 Actual	2024-25 Actual	2024-25 Budget	2025-26 Budget	Amount Change	Pct Chg
REVENUES							
	OPERATING REVENUES						
	Water Sales						
40107	Water Sales - Recharge BWRA	402,316	0	0	100,000	100,000	100%
	Water Services						
40116	Delinquent Charges	3,976	(3,976)	0	0	0	0%
	TOTAL OPERATING REVENUES	406,292	(3,976)	0	100,000	100,000	100%
	NON-OPERATING REVENUES						
	Other Revenues						
40231	Interest Earnings	67,036	129,912	103,000	114,100	11,100	11%
40232	Unrealized Gain/(Loss)	11,113	73,169	0	0	0	0%
	TOTAL NON-OPERATING REVENUES	78,149	203,081	103,000	114,100	11,100	11%
	TOTAL REVENUES	484,441	199,105	103,000	214,100	111,100	108%
EXPENSES							
	OPERATIONS & MAINTENANCE						
	Administrative/General						
50216	Legal	50	0	50	0	0	0%
	TOTAL OPERATIONS & MAINTENANCE	50	0	50	0	0	0%
	TOTAL EXPENSES	50	0	50	0	0	0%
	NET INCOME (LOSS)	484,391	199,105	102,950	214,100	111,100	
RESERVES							
	BEGINNING BALANCES	2,275,799	2,760,190	2,760,190	2,887,279	127,089	
	TRANSFERS IN	0	0	0	0	0	
	TRANSFERS OUT	0	0	0	0	0	
	NET TO (FROM) RESERVES	484,391	199,105	102,950	214,100	111,150	
	CHANGE IN NON-CASH ITEMS	0	(72,016)	0	0	0	
	ENDING BALANCES	2,760,190	2,887,279	2,863,140	3,101,379	238,239	

Tehachapi-Cummings County Water District
 Revenues & Expenses - Unfunded Pension Liability (74)

PY/CY

		Audited	Audited	Amended	Amended	Budget	
Acct. No.	Account Description	2023-24 Actual	2024-25 Actual	2024-25 Budget	2025-26 Budget	Amount Change	Pct Chg
REVENUES							
NON-OPERATING REVENUES							
Other Revenues							
40231	Interest Earnings	0	0	0	9,900	9,900	100%
40232	Unrealized Gain/(Loss)	0	0	0	0	0	0%
TOTAL NON-OPERATING REVENUES		0	0	0	9,900	9,900	100%
TOTAL REVENUES		0	0	0	9,900	9,900	100%
EXPENSES							
TOTAL EXPENSES		0	0	0	0	0	0%
<i>NET INCOME (LOSS)</i>		<i>0</i>	<i>0</i>	<i>0</i>	<i>9,900</i>	<i>9,900</i>	
RESERVES							
BEGINNING BALANCES		0	0	0	0	0	
TRANSFERS IN		0	0	0	250,000	250,000	
TRANSFERS OUT		0	0	0	0	0	
NET TO (FROM) RESERVES		0	0	0	259,900	259,900	
CHANGE IN NON-CASH ITEMS		0	0	0	0	0	
ENDING BALANCES		0	0	0	259,900	259,900	

Tehachapi-Cummings County Water District
 Revenues & Expenses - Major Repairs & Overhaul (81)

PY/CY

Acct. No.	Account Description	Audited	Audited	Amended	Amended	Budget	
		2023-24 Actual	2024-25 Actual	2024-25 Budget	2025-26 Budget	Amount Change	Pct Chg
REVENUES							
	NON-OPERATING REVENUES						
	Other Revenues						
40231	Interest Earnings	51,160	87,339	72,000	73,800	1,800	3%
40232	Unrealized Gain/(Loss)	8,415	46,775	0	0	0	0%
	TOTAL NON-OPERATING REVENUES	59,575	134,114	72,000	73,800	1,800	3%
	TOTAL REVENUES	59,575	134,114	72,000	73,800	1,800	3%
EXPENSES							
	TOTAL EXPENSES	0	0	0	0	0	0%
	<i>NET INCOME (LOSS)</i>	<i>59,575</i>	<i>134,114</i>	<i>72,000</i>	<i>73,800</i>	<i>1,800</i>	
RESERVES							
	BEGINNING BALANCES	1,754,573	1,814,148	1,814,148	1,900,882	86,734	
	TRANSFERS IN	0	0	0	0	0	
	TRANSFERS OUT	0	0	0	0	0	
	NET TO (FROM) RESERVES	59,575	134,114	72,000	73,800	1,800	
	CHANGE IN NON-CASH ITEMS	0	(47,380)	0	0	0	
	ENDING BALANCES	1,814,148	1,900,882	1,886,148	1,974,682	88,534	

Tehachapi-Cummings County Water District
 Revenues & Expenses - Equip./Infra. - Repl./Upgr. (83)

PY/CY

		Audited	Audited	Amended	Amended	Budget	
Acct. No.	Account Description	2023-24 Actual	2024-25 Actual	2024-25 Budget	2025-26 Budget	Amount Change	Pct Chg
REVENUES							
NON-OPERATING REVENUES							
Other Revenues							
40231	Interest Earnings	89,778	139,356	115,800	59,100	(56,700)	-49%
40232	Unrealized Gain/(Loss)	14,443	73,962	0	0	0	0%
	TOTAL NON-OPERATING REVENUES	104,221	213,318	115,800	59,100	(56,700)	-49%
	TOTAL REVENUES	104,221	213,318	115,800	59,100	(56,700)	-49%
EXPENSES							
	TOTAL EXPENSES	0	0	0	0	0	0%
	NET INCOME (LOSS)	104,221	213,318	115,800	59,100	(56,700)	
RESERVES							
	BEGINNING BALANCES	2,711,492	2,915,713	2,915,713	3,052,950	137,237	
	WORKING CAPITAL CONVERSION TO CASH	0	0	0	(17,946)	(17,946)	
	TRANSFERS IN	2,000,000	0	0	0	0	
	TRANSFERS OUT	(1,900,000)	0	0	(3,035,004)	(3,035,004)	
	NET TO (FROM) RESERVES	204,221	213,318	115,800	(2,975,904)	(3,091,704)	
	CHANGE IN NON-CASH ITEMS	0	(76,081)	0	0	0	
	ENDING BALANCES	2,915,713	3,052,950	3,031,513	59,100	(2,972,413)	

Tehachapi-Cummings County Water District
 Revenues & Expenses - Tax Revenue Liability (85)

PY/CY

Acct. No.	Account Description	Audited	Audited	Amended	Amended	Budget	
		2023-24 Actual	2024-25 Actual	2024-25 Budget	2025-26 Budget	Amount Change	Pct Chg
REVENUES							
NON-OPERATING REVENUES							
Other Revenues							
40231	Interest Earnings	35,264	80,245	53,300	67,300	14,000	26%
40232	Unrealized Gain/(Loss)	6,228	47,422	0	0	0	0%
	TOTAL NON-OPERATING REVENUES	41,492	127,667	53,300	67,300	14,000	26%
	TOTAL REVENUES	41,492	127,667	53,300	67,300	14,000	26%

EXPENSES							
	TOTAL EXPENSES	0	0	0	0	0	0%
	<i>NET INCOME (LOSS)</i>	<i>41,492</i>	<i>127,667</i>	<i>53,300</i>	<i>67,300</i>	<i>14,000</i>	

RESERVES							
	BEGINNING BALANCES	1,299,953	1,341,445	1,341,445	1,733,462	392,017	
	TRANSFERS IN	0	310,000	310,000	0	(310,000)	
	TRANSFERS OUT	0	0	0	0	0	
	NET TO (FROM) RESERVES	41,492	437,667	363,300	67,300	(296,000)	
	CHANGE IN NON-CASH ITEMS	0	(45,650)	0	0	0	
	ENDING BALANCES	1,341,445	1,733,462	1,704,745	1,800,762	96,017	

Tehachapi-Cummings County Water District
 Revenues & Expenses - Rate Stabilization (87)

PY/CY

Acct. No.	Account Description	Audited	Audited	Amended	Amended	Budget	
		2023-24 Actual	2024-25 Actual	2024-25 Budget	2025-26 Budget	Amount Change	Pct Chg
REVENUES							
	NON-OPERATING REVENUES						
	Other Revenues						
40231	Interest Earnings	18,632	32,070	26,500	27,100	600	2%
40232	Unrealized Gain/(Loss)	3,089	17,183	0	0	0	0%
	TOTAL NON-OPERATING REVENUES	21,721	49,253	26,500	27,100	600	2%
	TOTAL REVENUES	21,721	49,253	26,500	27,100	600	2%
EXPENSES							
	TOTAL EXPENSES	0	0	0	0	0	0%
	<i>NET INCOME (LOSS)</i>	<i>21,721</i>	<i>49,253</i>	<i>26,500</i>	<i>27,100</i>	<i>600</i>	
RESERVES							
	BEGINNING BALANCES	644,643	666,364	666,364	698,214	31,850	
	TRANSFERS IN	0	0	0	0	0	
	TRANSFERS OUT	0	0	0	0	0	
	NET TO (FROM) RESERVES	21,721	49,253	26,500	27,100	600	
	CHANGE IN NON-CASH ITEMS	0	(17,403)	0	0	0	
	ENDING BALANCES	666,364	698,214	692,864	725,314	32,450	

Forecast of Reserves, Revenues & Expenses - Restricted

TEHACHAPI-CUMMINGS COUNTY WATER DISTRICT

Forecast of Reserves, Revenues & Expenses - Restricted
July 1, 2025 to June 30, 2026

	Engine Project (73)	Improvement District No. 2 (76)	Improvement District No. 3 (77)	State Payment (82)	Benefit Assess. District No. 1 (86)	Total Restricted Reserves
BEGINNING BALANCE ON JULY 1, 2025	\$ 879,791	\$ 5,545	\$ 233,043	\$10,907,963	\$ 1,285,774	\$ 13,312,116
REVENUES						
Operating Revenues						
Water Sales	-	-	-	-	-	-
Water Services	-	-	-	-	-	-
Other Operating Revenue	-	-	-	-	-	-
Total Operating Revenues	-	-	-	-	-	-
Non-Operating Revenues						
General Taxes	-	4,000	10,100	-	-	14,100
Special Taxes	-	-	-	3,408,400	-	3,408,400
Benefit Assessments	-	-	-	-	113,500	113,500
Other Revenue	24,600	100	9,100	408,100	49,900	491,800
Capital Contributions	-	-	-	-	-	-
Total Non-Operating Revenues	24,600	4,100	19,200	3,816,500	163,400	4,027,800
TOTAL REVENUES	24,600	4,100	19,200	3,816,500	163,400	4,027,800
TRANSFERS FROM OTHER FUNDS						
From Designated Reserve Funds	5,411,640	36,000	-	-	-	5,447,640
From Restricted Reserve Funds	-	-	-	-	-	-
TOTAL TRANSFERS IN	5,411,640	36,000	-	-	-	5,447,640
TOTAL AVAILABLE DURING BUDGET YEAR	6,316,031	45,645	252,243	14,724,463	1,449,174	22,787,556
EXPENSES						
Salaries & Benefits	-	-	-	-	-	-
Operations & Maintenance	25,000	40,100	9,200	4,183,400	113,500	4,371,200
Debt Service	1,054,750	-	-	-	-	1,054,750
Capital Outlay	6,040,720	-	-	-	-	6,040,720
TOTAL EXPENSES	7,120,470	40,100	9,200	4,183,400	113,500	11,466,670
TRANSFERS TO OTHER FUNDS						
To Designated Reserve Funds	-	-	-	-	-	-
To Restricted Reserve Funds	-	-	-	-	-	-
TOTAL TRANSFERS OUT	-	-	-	-	-	-
TOTAL EXPENSES AND TRANSFERS OUT	7,120,470	40,100	9,200	4,183,400	113,500	11,466,670
WORKING CAPITAL CONVERSION TO CASH	804,439	-	-	-	-	804,439
ENDING BALANCE ON JUNE 30, 2026	\$ -	\$ 5,545	\$ 243,043	\$10,541,063	\$ 1,335,674	\$ 12,125,325
RESTRICTIONS						
State Water Contract Obligations	\$ -	\$ -	\$ -	\$ 2,935,000	\$ -	\$ 2,935,000
Engine Project Costs	N/A	-	-	-	-	-
Flood Control Maintenance	-	312,000	694,000	-	1,989,000	2,995,000
Total Restricted	-	312,000	694,000	2,935,000	1,989,000	5,930,000
BALANCE	\$ -	\$ (306,455)	\$ (450,957)	\$ 7,606,063	\$ (653,326)	\$ 6,195,325

Restricted Reserve Funds - Account Detail

Tehachapi-Cummings County Water District
 Revenues & Expenses - Engine Project (73)

PY/CY

Acct. No.	Account Description	Audited	Audited	Amended	Amended	PY/CY Budget	
		2023-24 Actual	2024-25 Actual	2024-25 Budget	2025-26 Budget	Amount Change	Pct Chg
REVENUES							
	NON-OPERATING REVENUES						
	Other Revenues						
40231	Interest Earnings	419,280	222,857	0	24,600	24,600	100%
	TOTAL NON-OPERATING REVENUES	419,280	222,857	0	24,600	24,600	100%
	TOTAL REVENUES	419,280	222,857	0	24,600	24,600	100%
EXPENSES							
	OPERATIONS & MAINTENANCE						
	Services						
50276	Consulting	168,400	34,498	300,000	5,000	(295,000)	-98%
	Government & Regulatory						
50281	Emissions Compliance	14,170	12,930	20,000	20,000	0	0%
	TOTAL OPERATIONS & MAINTENANCE	182,570	47,428	320,000	25,000	(295,000)	-92%
	DEBT SERVICE						
	Principal Payments						
50303	Principal - Engine Replacement Financing	500,000	530,000	0	560,000	560,000	100%
	Interest Expense						
50313	Interest - Engine Replacement Financing	0	443,202	0	494,750	494,750	100%
	TOTAL DEBT SERVICE	500,000	973,202	0	1,054,750	1,054,750	100%
	CAPITAL OUTLAY						
	Pumping Plants						
50414	Replacement Engines	105,778	9,921,998	7,000,000	6,040,720	(959,280)	-14%
	TOTAL CAPITAL OUTLAY	105,778	9,921,998	7,000,000	6,040,720	(959,280)	-14%
	TOTAL EXPENSES	788,348	10,942,628	7,320,000	7,120,470	(199,530)	-3%
	NET INCOME (LOSS)	(369,068)	(10,719,771)	(7,320,000)	(7,095,870)	224,130	
RESERVES							
	BEGINNING BALANCES	11,073,690	10,978,786	10,978,786	879,791	(10,098,995)	
	WORKING CAPITAL CONVERSION TO CASH	0	0	0	804,439	804,439	
	TRANSFERS IN	274,164	726,616	0	5,411,640	5,411,640	
	TRANSFERS OUT	0	0	0	0	0	
	NET TO (FROM) RESERVES	(94,904)	(9,993,155)	(7,320,000)	(1,684,230)	5,635,770	
	CHANGE IN NON-CASH ITEMS	0	(105,840)	0	0	0	
	ENDING BALANCES	10,978,786	879,791	3,658,786	0	(3,658,786)	

Tehachapi-Cummings County Water District
 Revenues & Expenses - Improvement Dist. No. 2 (76)

PY/CY

Acct. No.	Account Description	Audited	Audited	Amended	Amended	Budget	
		2023-24 Actual	2024-25 Actual	2024-25 Budget	2025-26 Budget	Amount Change	Pct Chg

REVENUES							
	NON-OPERATING REVENUES						
	General Taxes						
40201	Current Year Property Taxes	4,327	10,559	3,700	4,000	300	8%
	Other Revenues						
40231	Interest Earnings	41	62	100	100	0	0%
40232	Unrealized Gain/(Loss)	10	(6)	0	0	0	0%
	TOTAL NON-OPERATING REVENUES	4,378	10,615	3,800	4,100	300	8%
	TOTAL REVENUES	4,378	10,615	3,800	4,100	300	8%

EXPENSES							
	OPERATIONS & MAINTENANCE						
	Administrative/General						
50208	County Collection Charges	40	44	200	100	(100)	-50%
	Maintenance						
50259	Maintenance - Flood Control Facilities	43,688	46,954	40,000	40,000	0	0%
	Non-Cash Expenses						
50292	Depreciation	0	60	0	0	0	0%
	TOTAL OPERATIONS & MAINTENANCE	43,728	47,058	40,200	40,100	(100)	0%
	TOTAL EXPENSES	43,728	47,058	40,200	40,100	(100)	0%
	<i>NET INCOME (LOSS)</i>	<i>(39,350)</i>	<i>(36,443)</i>	<i>(36,400)</i>	<i>(36,000)</i>	<i>400</i>	

RESERVES						
	BEGINNING BALANCES	15	31	31	5,545	5,514
	TRANSFERS IN	39,366	80,815	36,400	36,000	(400)
	TRANSFERS OUT	0	0	0	0	0
	NET TO (FROM) RESERVES	16	44,372	0	0	0
	CHANGE IN NON-CASH ITEMS	0	(38,858)	0	0	0
	ENDING BALANCES	31	5,545	31	5,545	5,514

Tehachapi-Cummings County Water District
 Revenues & Expenses - Improvement Dist. No. 3 (77)

PY/CY

Acct. No.	Account Description	Audited	Audited	Amended	Amended	Budget	
		2023-24 Actual	2024-25 Actual	2024-25 Budget	2025-26 Budget	Amount Change	Pct Chg

REVENUES							
	NON-OPERATING REVENUES						
	General Taxes						
40201	Current Year Property Taxes	9,242	10,240	8,200	8,700	500	6%
40204	Redevelopment Agency Pass-through	2,415	2,091	1,100	1,400	300	27%
	Other Revenues						
40231	Interest Earnings	5,694	10,163	8,500	9,100	600	7%
40232	Unrealized Gain/(Loss)	953	5,445	0	0	0	0%
	TOTAL NON-OPERATING REVENUES	18,304	27,939	17,800	19,200	1,400	8%
	TOTAL REVENUES	18,304	27,939	17,800	19,200	1,400	8%

EXPENSES							
	OPERATIONS & MAINTENANCE						
	Administrative/General						
50208	County Collection Charges	82	90	200	200	0	0%
	Maintenance						
50259	Maintenance - Flood Control Facilities	0	0	9,000	9,000	0	0%
	Non-Cash Expenses						
50292	Depreciation	0	1,992	0	0	0	0%
	TOTAL OPERATIONS & MAINTENANCE	82	2,082	9,200	9,200	0	0%
	TOTAL EXPENSES	82	2,082	9,200	9,200	0	0%
	<i>NET INCOME (LOSS)</i>	<i>18,222</i>	<i>25,857</i>	<i>8,600</i>	<i>10,000</i>	<i>1,400</i>	

RESERVES						
	BEGINNING BALANCES	192,460	210,682	210,682	233,043	22,361
	TRANSFERS IN	0	0	0	0	0
	TRANSFERS OUT	0	0	0	0	0
	NET TO (FROM) RESERVES	18,222	25,857	8,600	10,000	1,400
	CHANGE IN NON-CASH ITEMS	0	(3,496)	0	0	0
	ENDING BALANCES	210,682	233,043	219,282	243,043	23,761

Tehachapi-Cummings County Water District
 Revenues & Expenses - State Payment (82)

Acct. No.	Account Description					PY/CY	
		Audited 2023-24 Actual	Audited 2024-25 Actual	Amended 2024-25 Budget	Amended 2025-26 Budget	Budget Amount Change	Budget Pct Chg
REVENUES							
NON-OPERATING REVENUES							
Special Taxes							
40211	Current Year State Payment Tax	4,321,166	4,453,424	3,279,500	3,318,400	38,900	1%
40212	Prior Year State Payment Tax	57,275	10,469	10,000	50,000	40,000	400%
40213	Homeowners Property Tax Relief	19,691	16,275	18,000	20,000	2,000	11%
40215	State Payment Tax - Penalties/Other	19,769	13,684	14,000	20,000	6,000	43%
Other Revenues							
40231	Interest Earnings	222,910	434,262	226,600	408,100	181,500	80%
40232	Unrealized Gain/(Loss)	35,585	251,130	0	0	0	0%
TOTAL NON-OPERATING REVENUES		4,676,396	5,179,244	3,548,100	3,816,500	268,400	8%
TOTAL REVENUES		4,676,396	5,179,244	3,548,100	3,816,500	268,400	8%
EXPENSES							
OPERATIONS & MAINTENANCE							
Administrative/General							
50208	County Collection Charges	10,297	11,152	8,200	8,300	100	1%
50217	Audit - KCWA Agreement	5,936	0	3,000	3,000	0	0%
System Operations							
50241	Source of Supply - KCWA Contract	3,220,641	2,579,281	4,030,000	4,172,100	142,100	4%
TOTAL OPERATIONS & MAINTENANCE		3,236,874	2,590,433	4,041,200	4,183,400	142,200	4%
TOTAL EXPENSES		3,236,874	2,590,433	4,041,200	4,183,400	142,200	4%
NET INCOME (LOSS)		1,439,522	2,588,811	(493,100)	(366,900)	126,200	
RESERVES							
BEGINNING BALANCES		7,124,188	8,563,710	8,563,710	10,907,963	2,344,253	
TRANSFERS IN		0	0	0	0	0	
TRANSFERS OUT		0	0	0	0	0	
NET TO (FROM) RESERVES		1,439,522	2,588,811	(493,100)	(366,900)	126,200	
CHANGE IN NON-CASH ITEMS		0	(244,558)	0	0	0	
ENDING BALANCES		8,563,710	10,907,963	8,070,610	10,541,063	2,470,453	

Tehachapi-Cummings County Water District
 Revenues & Expenses - Benefit Assess. Dist. No. 1 (86)

PY/CY

Acct. No.	Account Description	Audited	Audited	Amended	Amended	Budget	
		2023-24 Actual	2024-25 Actual	2024-25 Budget	2025-26 Budget	Amount Change	Pct Chg

REVENUES							
	NON-OPERATING REVENUES						
	Benefit Assessments						
40221	Current Year Benefit Assessments	99,162	99,696	103,000	106,000	3,000	3%
40222	Prior Year Benefit Assessments	5,404	4,690	4,000	6,000	2,000	50%
40224	Benefit Assessment - Penalties/Other	1,305	153	2,000	1,500	(500)	-25%
	Other Revenues						
40231	Interest Earnings	33,722	56,834	46,800	49,900	3,100	7%
40232	Unrealized Gain/(Loss)	5,566	29,991	0	0	0	0%
	TOTAL NON-OPERATING REVENUES	145,159	191,364	155,800	163,400	7,600	5%
	TOTAL REVENUES	145,159	191,364	155,800	163,400	7,600	5%

EXPENSES							
	OPERATIONS & MAINTENANCE						
	Administrative/General						
50201	Public Information & Notices	1,698	1,698	2,000	2,000	0	0%
50203	Printing	220	220	300	300	0	0%
50208	County Collection Charges	396	366	400	400	0	0%
	Maintenance						
50259	Maintenance - Flood Control Facilities	38,371	34,628	53,300	53,800	500	1%
	Services						
50271	Outside Service	0	0	2,000	2,000	0	0%
50275	Engineering	0	0	2,000	2,000	0	0%
50279	Insurance & Bonds	20,761	23,032	24,000	26,000	2,000	8%
	Government & Regulatory						
50284	Regulatory Fees - Other	23,795	24,643	25,000	27,000	2,000	8%
	Non-Cash Expenses						
50292	Depreciation	0	108	0	0	0	0%
	TOTAL OPERATIONS & MAINTENANCE	85,241	84,695	109,000	113,500	4,500	4%
	TOTAL EXPENSES	85,241	84,695	109,000	113,500	4,500	4%
	NET INCOME (LOSS)	59,918	106,669	46,800	49,900	3,100	

RESERVES						
	BEGINNING BALANCES	1,149,809	1,209,727	1,209,727	1,285,774	76,047
	TRANSFERS IN	0	905,141	0	0	0
	TRANSFERS OUT	0	0	0	0	0
	NET TO (FROM) RESERVES	59,918	1,011,810	46,800	49,900	3,100
	CHANGE IN NON-CASH ITEMS	0	(935,763)	0	0	0
	ENDING BALANCES	1,209,727	1,285,774	1,256,527	1,335,674	79,147